COVER SHEET

for **AUDITED FINANCIAL STATEMENTS**

	SEC Registration Number																												
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	COMPANY NAME																												
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_	PRINCIPAL OFFICE (No. / Street / Barangay / City / Town / Province)																												
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	Company's Email Address Company's Telephone Number Mobile Number																												
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	No. of Stockholders Annual Meeting (Month / Day) Fiscal Year (Month / Day)																												
					444	•							ı	Jul	y 2 9)				December 31									
	The designated contact person <u>MUST</u> be an Officer of the Corporation																												
		Nam	ne of	Conta	ict Pe	rson			_			Е	mail <i>A</i>	Addre	SS				Te	lepho	ne N	umbe	r/s	_		Mobi	le Nu	mber	
		Jos	se N	Ла.	Loj	pez					jm	lope	ez@	pldt	dsl.ı	net			(0	2) 8	392	-501	11						
	CONTACT PERSON'S ADDRESS																												
	7F Liberty Building, 835 A. Arnaiz Avenue, Makati City																												

NOTE 1: In case of death, resignation or cessation of office of the officer designated as contact person, such incident shall be reported to the Commission within thirty (30) calendar days from the occurrence thereof with information and complete contact details of the new contact person designated.

2: All Boxes must be properly and completely filled-up. Failure to do so shall cause the delay in updating the corporation's records with the Commission and/or non-receipt of Notice of Deficiencies. Further, non-receipt of Notice of Deficiencies shall not excuse the corporation from liability for its deficiencies.





SyCip Gorres Velayo & Co. 6760 Ayala Avenue 1226 Makati City Philippines Tel: (632) 891 0307 Fax: (632) 819 0872 ey.com/ph BOA/PRC Reg. No. 0001, October 4, 2018, valid until August 24, 2021 SEC Accreditation No. 0012-FR-5 (Group A), November 6, 2018, valid until November 5, 2021

INDEPENDENT AUDITOR'S REPORT

The Stockholders and the Board of Directors Liberty Flour Mills, Inc. 7F Liberty Building 835 A. Arnaiz Avenue Makati City

Opinion

We have audited the consolidated financial statements of Liberty Flour Mills, Inc. and its subsidiaries (the Group), which comprise the consolidated statements of financial position as at December 31, 2019 and 2018, and the consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for each of the three years in the period ended December 31, 2019, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2019 and 2018, and its consolidated financial performance and its consolidated cash flows for each of the three years in the period ended December 31, 2019 in accordance with Philippine Financial Reporting Standards (PFRSs).

Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For the matter in the following section, our description of how our audit addressed the matter is provided in that context.





We have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matter below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

Provisions and Contingencies

The Group is involved in legal proceedings and tax assessments. This matter is significant to our audit because the determination of whether any provision should be recognized and the estimation of the potential liability resulting from these assessments require significant judgment and estimate by management. The inherent uncertainty over the outcome of these matters is brought about by the differences in the interpretation and implementation of the relevant laws and regulations.

The Group's disclosures about provisions and contingencies are included in Notes 3 and 22 to the consolidated financial statements.

Audit response

We involved our internal specialist in the evaluation of management's assessment on whether any provision for tax contingencies should be recognized, and the estimation of such amount. We discussed with management the status of the tax assessments, and obtained correspondences with the relevant tax authorities and opinions of the Group's external legal/tax counsels. We evaluated the tax position of the Group by considering the tax laws, rulings and jurisprudence.

Other Information

Management is responsible for the other information. The other information comprises the information included in the SEC Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2019, but does not include the consolidated financial statements and our auditor's report thereon. The SEC Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2019 are expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits, or otherwise appears to be materially misstated.





Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with PSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up





to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Gaile A. Macapinlac.

SYCIP GORRES VELAYO & CO.

Haile A. Chacapinlac Gaile A. Macapinlac

Partner

CPA Certificate No. 98838

SEC Accreditation No. 1621-AR-1 (Group A),

November 11, 2019, valid until November 10, 2022

Tax Identification No. 205-947-572

BIR Accreditation No. 08-001998-126-2019,

November 27, 2019, valid until November 26, 2022

PTR No. 8125254, January 7, 2020, Makati City

June 8, 2020



LIBERTY FLOUR MILLS, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

]	December 31
	2019	2018
ASSETS		
Current Assets		
Cash and cash equivalents (Note 4)	₽ 168,192,892	₽78,622,637
Receivables (Note 5)	724,897,821	726,545,705
Financial assets at fair value through profit or loss (Note 6)	39,142,457	157,453,153
Inventories (Note 7)	172,845,814	242,023,496
Accrued rent - current portion (Note 26)	2,313,384	_
Prepaid expenses and other current assets (Note 8)	77,232,609	75,888,274
Total Current Assets	1,184,624,977	1,280,533,265
Noncurrent Assets		
Financial assets at fair value through other comprehensive income		
(Note 9)	1,177,783,424	1,168,856,451
Investment properties (Notes 10, 13, 20 and 26)	1,167,873,287	1,202,125,662
Property, plant and equipment (Note 11)	60,267,584	62,020,215
Deferred tax assets - net (Note 23)	27,742,144	26,528,028
Accrued rent - net of current portion (Note 26)	27,112,503	6,623,413
Other noncurrent assets (Note 12)	56,979,918	6,620,453
Total Noncurrent Assets	2,517,758,860	2,472,774,222
TOTAL ASSETS	₽3,702,383,837	₽3,753,307,487
LIABILITIES AND EQUITY		
Current Liabilities		
Notes payable (Notes 10 and 13)	₽632,900,000	₽770,400,000
Accounts payable and other current liabilities (Note 14)	215,519,536	218,897,470
Current portion of:	213,317,330	210,077,470
Deposits on long-term leases (Note 26)	7,427,205	11,294,245
Unearned rental income (Note 26)	2,422,935	11,316,531
Income tax payable	_,,,	6,412,134
Total Current Liabilities	858,269,676	1,018,320,380
Noncurrent Liabilities		
Net retirement plan liability (Note 21)	99,893,314	84,689,014
Deposits on long-term leases - net of current portion (Note 26)	22,250,613	15,021,340
Unearned rental income - net of current portion (Note 26)	13,292,628	12,693,876
Deferred tax liability - net (Note 23)	6,391,058	
Total Noncurrent Liabilities	141,827,613	112,404,230
Total Liabilities	1,000,097,289	1,130,724,610

(Forward)



]	December 31
	2019	2018
Equity		
Capital stock (Note 15)	₽1,500,000,000	₽1,500,000,000
Other components of equity:		
Fair value changes on financial assets at fair value through other		
comprehensive income (Note 9)	(75,196,969)	(122,474,302)
Accumulated remeasurement gains (losses) on retirement		
benefits (Note 21)	(4,814,710)	2,919,808
Retained earnings (Note 15)	1,282,298,227	1,242,137,371
Total Equity	2,702,286,548	2,622,582,877
TOTAL LIABILITIES AND EQUITY	₽3,702,383,837	₽3,753,307,487



LIBERTY FLOUR MILLS, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Years Ended December 31				
	2019	2018	2017		
REVENUE					
Sales (Notes 16 and 25)	₽742,466,225	₽722,879,715	₽737,482,353		
Rental income (Notes 10 and 25)	206,586,489	120,296,030	110,618,692		
	949,052,714	843,175,745	848,101,045		
COST OF SALES AND SERVICES					
Cost of sales (Note 17)	619,356,588	632,478,355	557,356,484		
Cost of services (Note 10)	80,621,237	40,792,965	40,445,323		
	699,977,825	673,271,320	597,801,807		
GROSS PROFIT	249,074,889	169,904,425	250,299,238		
OPERATING EXPENSES (Note 18)					
Administrative expenses	(140,544,865)	(143,573,842)	(135,405,991)		
Selling expenses	(37,578,309)	(37,728,323)	(35,898,667)		
OTHER INCOME (CHARGES)					
Dividend income (Notes 6 and 9)	37,598,668	42,081,311	36,043,582		
Interest income (Notes 4, 5 and 9)	25,369,253	26,340,270	27,876,976		
Interest expense (Notes 7, 13, 18 and 26)	(53,203,734)	(13,465,488)	(12,593,839)		
Other income (charges) - net (Notes 6, 9 and 20)	18,292,903	71,436,276	(6,284,081)		
INCOME BEFORE INCOME TAX	99,008,805	114,994,629	124,037,218		
PROVISION FOR (BENEFIT FROM) INCOME TAX					
(Note 23)					
Current	5,356,214	15,743,508	14,744,703		
Deferred	8,491,735	(2,764,533)	6,604,751		
	13,847,949	12,978,975	21,349,454		
NET INCOME	85,160,856	102,015,654	102,687,764		
OTHER COMPREHENSIVE INCOME (LOSS)					
Other comprehensive income (loss) to be reclassified to					
profit or loss in subsequent periods:					
Unrealized fair value changes on financial assets at fair	E2 EE()EE	(51 105 001)			
value through other comprehensive income (Note 9) Fair value gain realized through sale of financial assets	53,556,255	(54,485,881)	_		
at fair value through other comprehensive income					
(Note 9)	(19,640)	_	_		
Unrealized fair value loss on AFS investments (Note 9)	(12,010)	_	(22,869,400)		
Fair value gain realized through sale of AFS investments	_	_	(1,514,450)		
	53,536,615	(54,485,881)	(24,383,850)		
Other comprehensive income (loss) not to be reclassified			<u> </u>		
to profit or loss in subsequent periods:					
Remeasurement gains (losses) on retirement benefits					
(Note 21)	(11,049,311)	8,719,013	6,961,700		
Unrealized fair value changes on financial assets at fair	((250 202)	(44.050.442)			
value through other comprehensive income (Note 9) Income tax effect	(6,259,282)	(44,059,443)	(2.000.510)		
income tax effect	3,314,793	(2,615,704)	(2,088,510)		
TOTAL OTHER COLUMN TO SECOND TO SECOND	(13,993,800)	(37,956,134)	4,873,190		
TOTAL OTHER COMPREHENSIVE INCOME (LOSS)	39,542,815	(92,442,015)	(19,510,660)		
TOTAL COMPREHENSIVE INCOME	₽124,703,671	₽9,573,639	₽83,177,104		
BASIC/DILUTED EARNINGS PER SHARE (Note 24)	₽0.57	₽0.68	₽0.68		



LIBERTY FLOUR MILLS, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

FOR THE YEARS ENDED DECEMBER 31, 2019, 2018 AND 2017

			er Components of Equi			
		Fair Value Changes		Accumulated		
		on Financial Assets	Fair Value	Remeasurement		
		at Fair Value	Changes	Gains (Losses)		
		through Other	on Available-for-	on Retirement	Retained	
	Capital Stock	Comprehensive	Sale Investments	Benefits	Earnings	
	(Note 15)	Income (Note 9)	(Note 9)	(Note 21)	(Note 15)	Total
BALANCES AT JANUARY 1, 2019	₽1,500,000,000	(₱122,474,302)	₽_	₽2,919,808	₽1,242,137,371	₽2,622,582,877
Net income	_	_	_	_	85,160,856	85,160,856
Other comprehensive income (loss)	-	47,277,333		(7,734,518)	-	39,542,815
Total comprehensive income (loss)	_	47,277,333	_	(7,734,518)	85,160,856	124,703,671
Cash dividends declared (Note 15)		-	_	_	(45,000,000)	(45,000,000)
BALANCES AT DECEMBER 31, 2019	₽1,500,000,000	(P 75,196,969)	₽-	(₽ 4,814,710)	₽1,282,298,227	₽2,702,286,548
			_			
BALANCES AT JANUARY 1, 2018	₽1,500,000,000	(P 23,928,978)	₽_	(₱3,183,501)	₱1,290,121,717	₽2,763,009,238
Net income	_	-	_	-	102,015,654	102,015,654
Other comprehensive income (loss)		(98,545,324)		6,103,309	-	(92,442,015)
Total comprehensive income (loss)	_	(98,545,324)	_	6,103,309	102,015,654	9,573,639
Cash dividends declared (Note 15)		=	=	=	(150,000,000)	(150,000,000)
DAY ANGEG AT DECEMBED 21 4010	P1 500 000 000	(7)100 474 200	D	P2 010 000	D1 040 107 071	D2 (22 502 077
BALANCES AT DECEMBER 31, 2018	₽1,500,000,000	(₱122,474,302)	₽	₹2,919,808	₱1,242,137,371	₽2,622,582,877
DAY ANGEG ATE LANGUADAY 1 2015	P1 500 000 000	D.	D42 724 270	(DO 056 (O1)	D1 250 222 052	DO 704 011 641
BALANCES AT JANUARY 1, 2017	₽1,500,000,000	₽_	₽42,734,379	(₱8,056,691)	₱1,259,333,953	₽2,794,011,641
Net income	_	=	(24.202.050)	4 072 100	102,687,764	102,687,764
Other comprehensive income (loss)		_	(24,383,850)	4,873,190		(19,510,660)
Total comprehensive income (loss)	_	_	(24,383,850)	4,873,190	102,687,764	83,177,104
Cash dividends declared (Note 15)					(112,500,000)	(112,500,000)
DALANCES AT DECEMBED 21 2017	P1 500 000 000	n	B10 250 520	(B2 102 501)	P1 240 521 717	P2 7(4 (00 745
BALANCES AT DECEMBER 31, 2017	₽1,500,000,000	<u> </u>	₱18,350,529	(₱3,183,501)	₱1,249,521,717	₹2,764,688,745



LIBERTY FLOUR MILLS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

	Years Ended December				
	2019	2018	2017		
CASH FLOWS FROM OPERATING ACTIVITIES					
Income before income tax	₽99,008,805	₽114,994,629	₽124,037,218		
Adjustments to reconcile profit before income tax	1 / / ,000,003	1114,554,025	1124,037,210		
to net cash flows:					
Interest expense (Notes 7, 13, 18 and 26)	53,203,734	13,465,488	12,593,839		
Depreciation and amortization (Notes 10, 11, 12, 17	,, -	-,,	,,		
and 18)	52,845,710	28,555,317	30,445,352		
Dividend income (Notes 6 and 9)	(37,598,668)	(42,081,311)	(36,043,582)		
Interest income (Notes 4, 5 and 9)	(25,369,253)	(26,340,270)	(27,876,976)		
Fair value loss (gain) on financial assets at fair value					
through profit or loss (Notes 6 and 20)	(13,660,256)	13,263,851	5,351,084		
Loss on sale of financial assets at fair value through					
profit or loss (Notes 6 and 20)	4,910,880	198,510	_		
Change in net retirement liability (Note 21)	4,154,989	(6,360,855)	(4,132,207)		
Unrealized foreign currency exchange gain	(472,781)	_	_		
Gain on:					
Disposal of investment property (Note 10)	_	(76,154,837)	_		
Sale of available-for-sale investments (Note 20)	_	_	(1,514,450)		
Disposal of property, plant and equipment	_	_	(34,928)		
Working capital changes:					
Decrease (increase) in:	1 (50 051	26.050.106	20.450.000		
Receivables	1,658,071	36,950,186	29,459,008		
Inventories	69,177,682	(36,762,680)	47,493,043		
Accrued rent	(22,802,474) (1,344,335)	(1,905,575)	(2,051,471)		
Prepaid expenses and other current assets Increase (decrease) in:	(1,344,333)	(10,753,392)	(2,187,832)		
Accounts payable and other current liabilities	9,051,473	46,325,413	15,504,880		
Deposits on long-term leases	1,676,739	10,658,943	2,819,153		
Unearned rental income	(8,294,844)	19,763,950	552,628		
Cash generated from operations	186,145,472	83,817,367	194,414,759		
Interest received	25,359,066	26,340,270	27,876,976		
Income taxes paid	(11,768,348)	(10,371,022)	(15,029,690)		
Net cash provided by operating activities	199,736,190	99,786,615	207,262,045		
	1>>,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	207,202,010		
CASH FLOWS FROM INVESTING ACTIVITIES					
Acquisition of:					
Financial assets at fair value through other	(5(700 000)				
comprehensive income (Note 9)	(56,780,000) (14,927,394)	(212 427 922)	(262,262,095)		
Investment properties (Note 10) Property, plant and equipment (Note 11)	. , , ,	(, , ,	(262,262,085) (4,220,141)		
Financial assets at fair value through profit or loss	(8,648,440)	(8,424,087)	(4,220,141)		
(Note 6)	(5,165,984)	(8,115,454)	(165,556,484)		
Available-for-sale investments	(3,103,704)	(0,113,434)	(78,556,293)		
Proceeds from:	_		(70,550,255)		
Sale of financial assets at fair value through profit or loss					
(Note 6)	132,226,056	4,559,433	43,994,833		
Redemption of financial assets at fair value through other	102,220,000	1,555,155	13,77 1,033		
comprehensive income (Note 9)	95,130,360	1,139,250	_		
Disposal of investment property (Note 10)	_	76,529,000	_		
Sale of available-for-sale investments	_	, ., _	27,911,950		
			•		
(Forward)					

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	Years Ended December 31				
	2019	2018	2017		
Disposal of property, plant and equipment	₽_	₽_	₽149,095		
Dividend received	37,598,668	42,081,311	36,043,582		
Decrease (increase) in other noncurrent assets	(50,664,978)	5,878,297	(4,913,945)		
Net cash provided by (used in) investing activities	128,768,288	(99,790,083)	(407,409,488)		
CASH FLOWS FROM FINANCING ACTIVITIES					
Loan payments (Note 13)	(165,500,000)	(74,559,530)	(23,353,470)		
Interest paid	(51,703,944)	(11,833,985)	(12,600,596)		
Dividends paid (Note 15)	(50,203,060)	(141,466,189)	(93,663,599)		
Proceeds from availment of bank loans (Note 13)	28,000,000	174,500,000	302,900,000		
Net cash provided by (used in) financing activities	(239,407,004)	(53,359,704)	173,282,335		
EFFECT OF FOREIGN EXCHANGE RATE CHANGES					
ON CASH AND CASH EQUIVALENTS	472,781				
NET INCREASE (DECREASE) IN CASH AND					
CASH EQUIVALENTS	89,570,255	(53,363,172)	(26,865,108)		
CASH AND CASH EQUIVALENTS AT BEGINNING					
OF YEAR	78,622,637	131,985,809	158,850,917		
CASH AND CASH EQUIVALENTS AT END OF YEAR					
(Note 4)	₽168,192,892	₽78,622,637	₽131,985,809		



LIBERTY FLOUR MILLS, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Corporate Information

Liberty Flour Mills, Inc. (the Parent Company) was incorporated and registered with the Philippine Securities and Exchange Commission (SEC) on December 26, 1958. On December 28, 2008, the Parent Company extended its corporate life for another 50 years. The Parent Company is engaged primarily in the manufacture of flour, utilization of its by-products and the distribution and sales of its produce. The common shares of the Parent Company were listed beginning January 24, 1966 and have been traded in the Philippine Stock Exchange (PSE) since then. Following are the Parent Company's subsidiaries and the respective ownership as at December 31, 2019 and 2018:

	Country of Incorporation	Principal Activities	Percentage of Ownership
LFM Properties Corporation (LPC) (a)	Philippines	Leasing out office spaces and condominium units	100.00
Liberty Engineering Corporation (LEC) ^(b)	Philippines	Sale, lease and purchase of equipment and machinery	100.00

⁽a) Registered with the SEC on December 18, 1995.

The Parent Company and its subsidiaries are collectively referred to in the consolidated financial statements as "the Group". The registered office of the Group is 7F Liberty Building, 835 A. Arnaiz Avenue, Makati City.

The accompanying consolidated financial statements were authorized for issue by the Board of Directors (BOD) on June 8, 2020.

2. Significant Accounting and Financial Reporting Policies

Basis of Preparation

The consolidated financial statements of the Group are prepared in accordance with Philippine Financial Reporting Standards (PFRSs).

The consolidated financial statements are prepared on a historical cost basis, except for financial assets at fair value through profit or loss (FVTPL), financial assets at fair value through other comprehensive income (FVOCI) in 2019 and 2018; and available-for-sale (AFS) investments in 2017 which have been measured at fair value. The consolidated financial statements are presented in Philippine peso (peso), which is the Group's functional and presentation currency, and rounded to the nearest peso except as otherwise indicated.

Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Parent Company and its subsidiaries as at December 31 of each year.

Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.



⁽b) Registered with the SEC on December 10, 1965. Extended its corporate life for another 50 years from December 31, 2015.

Specifically, the Group controls an investee if and only if the following criteria are met:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights results in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and
- The Group's voting rights and potential voting rights.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, and income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the Parent Company and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognizes the related assets (including goodwill), liabilities, and non-controlling interest and other components of equity, while any resulting gain or loss is recognized in profit or loss. Any investment retained is recognized at fair value.

Changes in Accounting Policies and Disclosures

The accounting policies adopted are consistent with those of the previous financial year, except that the Group has adopted the following new accounting pronouncements starting January 1, 2019. Adoption of these pronouncements did not have any significant impact on the Group's financial position or performance.

PFRS 16, Leases

Lessor accounting under PFRS 16 is substantially unchanged from today's accounting under PAS 17. Lessors will continue to classify leases as either operating or finance leases using similar principles as in PAS 17. Therefore, PFRS 16 does not have an impact for leases where the Group is the lessor.



• Philippine Interpretation IFRIC-23, *Uncertainty over Income Tax Treatments*

The Interpretation addresses the accounting for income taxes when tax treatments involve uncertainty that affects the application of PAS 12, *Income Taxes*. It does not apply to taxes or levies outside the scope of PAS 12, nor does it specifically include requirements relating to interest and penalties associated with uncertain tax treatments. The Interpretation specifically addresses the following:

- Whether an entity considers uncertain tax treatments separately
- The assumptions an entity makes about the examination of tax treatments by taxation authorities
- How an entity determines taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates
- How an entity considers changes in facts and circumstances

The entity is required to determine whether to consider each uncertain tax treatment separately or together with one or more other uncertain tax treatments and use the approach that better predicts the resolution of the uncertainty. The entity shall assume that the taxation authority will examine amounts that it has a right to examine and have full knowledge of all related information when making those examinations. If an entity concludes that it is not probable that the taxation authority will accept an uncertain tax treatment, it shall reflect the effect of the uncertainty for each uncertain tax treatment using the method the entity expects to better predict the resolution of the uncertainty.

Upon adoption of the Interpretation, the Group has assessed whether it has any uncertain tax position. The Group applies significant judgement in identifying uncertainties over its income tax treatments. The Group determined, based on its assessments, in consultation with its tax counsel, that it is probable that its tax treatments (including those for the subsidiaries) will be accepted by the taxation authorities. Accordingly, the interpretation did not have an impact on the consolidated financial statements of the Group.

- Amendments to PFRS 9, Prepayment Features with Negative Compensation
- Amendments to PAS 19, Employee Benefits, Plan Amendment, Curtailment or Settlement
- Amendments to PAS 28, Long-term Interests in Associates and Joint Ventures
- Annual Improvements to PFRSs 2015-2017 Cycle
 - Amendments to PFRS 3, Business Combinations, and PFRS 11, Joint Arrangements, Previously Held Interest in a Joint Operation
 - Amendments to PAS 12, Income Tax Consequences of Payments on Financial Instruments Classified as Equity
 - Amendments to PAS 23, Borrowing Costs, Borrowing Costs Eligible for Capitalization

Standards Issued but not yet Effective

Pronouncements issued but not yet effective are listed below. The Group intends to adopt the following pronouncements when they become effective. Adoption of these pronouncements is not expected to have a significant impact on the Group's consolidated financial statements:

Effective beginning on or after January 1, 2020

- Amendments to PFRS 3, Definition of a Business
- Amendments to PAS 1, Presentation of Financial Statements, and PAS 8, Accounting Policies, Changes in Accounting Estimates and Errors, Definition of Material



Effective beginning on or after January 1, 2021

• PFRS 17, Insurance Contracts

Deferred effectivity

• Amendments to PFRS 10, Consolidated Financial Statements, and PAS 28, Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

Current versus Noncurrent Classification

The Group presents assets and liabilities in the consolidated statement of financial position based on current or noncurrent classification.

An asset is current when:

- It is expected to be realized or intended to be sold or consumed in the normal operating cycle,
- It is held primarily for the purpose of trading,
- It is expected to be realized within twelve months after the balance sheet date, or
- It is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting date.

All other assets are classified as noncurrent.

A liability is current when:

- It is expected to be settled in the normal operating cycle,
- It is held primarily for the purpose of trading,
- It is due to be settled within twelve months after the balance sheet date, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the balance sheet date.

All other liabilities are classified as noncurrent.

Deferred tax assets and liabilities are classified as noncurrent assets and liabilities, respectively. Fair Value Measurement

The Group measures financial instruments, such as financial assets at FVTPL and financial assets at FVOCI in 2019, 2018 and AFS investments in 2017, at fair value at the end of reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place:

- in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.



A fair value measurement of a nonfinancial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by reassessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

At each reporting date, the Group analyzes the movements in the values of assets and liabilities which are required to be re-measured or re-assessed as per the Group's accounting policies. For this analysis, the Group verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The Group compares the changes in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy.

"Day 1" Difference

Where the transaction price in a non-active market is different from the fair value from other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from observable market, the Group recognizes the difference between the transaction price and the fair value (a "Day 1" difference) in the consolidated statement of comprehensive income. In cases where data which is not observable is used, the difference between the transaction price and model value is only recognized in the consolidated statement of comprehensive income when the inputs become observable or when the instrument is derecognized. For each transaction, the Group determines the appropriate method of recognizing the "Day 1" difference amount.

Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.



a. Financial Assets

Initial Recognition and Measurement. Financial assets are classified, at initial recognition, as subsequently measured at amortized cost, FVOCI and FVTPL.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under PFRS 15.

In order for a financial asset to be classified and measured at amortized cost or fair value through OCI, it needs to give rise to cash flows that are SPPI on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognized on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

Subsequent Measurement. For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortized cost (debt instruments). This category is the most relevant to the Group. The Group measures financial assets at amortized cost if both of the following conditions are met:
 - The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
 - The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortized cost are subsequently measured using the effective interest rate (EIR) method and are subject to impairment. Gains and losses are recognized in profit or loss when the asset is derecognized, modified or impaired.

The Group's cash and cash equivalents, receivables and refundable deposits recorded under "Other noncurrent assets" are included in this category as at December 31, 2019 and 2018.

- Financial assets at FVOCI (debt instruments). The Group measures debt instruments at fair value through OCI if both of the following conditions are met:
 - The financial asset is held within a business model with the objective of both holding to collect contractual cash flows and selling; and
 - The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.



For debt instruments at FVOCI, interest income, foreign exchange revaluation and impairment losses or reversals are recognized in the consolidated statement of comprehensive income and computed in the same manner as for financial assets measured at amortized cost. The remaining fair value changes are recognized in OCI. Upon derecognition, the cumulative fair value change recognized in OCI is recycled to profit or loss.

The Group's debt instruments at FVOCI includes government and corporate bonds as at December 31, 2019 and 2018.

• Financial assets designated at FVOCI (equity instruments). Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity instruments designated at FVOCI when they meet the definition of equity under PAS 32, Financial Instruments: Presentation and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognized as other income in the consolidated statement of comprehensive income when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at fair value through OCI are not subject to impairment assessment.

The Group's financial asset designated at FVOCI includes quoted and unquoted equity investments as at December 31, 2019 and 2018.

• Financial assets at FVTPL. Financial assets at FVTPL include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at FVTPL, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortized cost or at FVOCI, as described above, debt instruments may be designated at FVTPL on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

Financial assets at FVTPL are carried in the consolidated statement of financial position at fair value with net changes in fair value recognized in the consolidated statement of comprehensive income.

This category includes derivative instruments and listed equity investments which the Group had not irrevocably elected to classify at FVOCI. Dividends on listed equity investments are also recognized as other income in the consolidated statement of comprehensive income when the right of payment has been established.

A derivative embedded in a hybrid contract, with a financial liability or non-financial host, is separated from the host and accounted for as a separate derivative if: the economic characteristic and risks are not closely related to the host; a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and the hybrid contract is not measured at fair value through profit or loss. Embedded derivatives are measured at fair value with changes in fair value recognized in profit or loss. Reassessment only occurs if there is either a change in the terms of the contract that significantly modifies



the cash flows that would otherwise be required or a reclassification of a financial asset out of the fair value through profit or loss category.

A derivative embedded with a hybrid contract containing a financial asset host is not accounted for separately. The financial asset host together with the embedded derivative is required to be classified in its entirety as a financial asset at FVTPL.

The Group has no derivative asset as at December 31, 2019 and 2018.

Impairment of financial assets. The Group recognizes an expected credit loss (ECL) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognized in two stages, as follows: For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For cash, the Group applies a general approach in calculating ECLs. The Group recognizes a loss allowance based on ether 12-month ECL or lifetime ECL, depending on whether there has been a significant increase in credit risk on its cash since initial recognition.

For trade and other receivables, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group considers a financial asset in default when contractual payments are 90-180 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

b. Financial Liabilities

Initial Recognition and Measurement. Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

The Group's financial liabilities consist only of loans and borrowings. As at December 31, 2019 and 2018, the Group's loans and borrowings consist of notes payable, accounts payable and other current liabilities and deposits on long-term leases. The Group has no financial liabilities at



FVTPL or derivatives designated as hedging instruments in an effective hedge and no freestanding or embedded derivatives as at December 31, 2019 and 2018.

Subsequent Measurement. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the effective interest rate method. Gains and losses are recognized in profit or loss when the financial liabilities are derecognized as well as through the effective interest rate amortization process. Amortized cost is calculated by taking into account any discount or premium or acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortization is recognized in profit or loss.

Classification of Financial Instruments Between Liability and Equity

A financial instrument is classified as a liability if it provides for a contractual obligation to:

- Deliver cash or another financial asset to another entity; or
- Exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Group; or
- Satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Group does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability. The components of issued financial instruments that contain both liability and equity elements are accounted for separately, with the equity component being assigned the residual amount after deducting from the instrument as a whole the amount separately determined as the fair value of the liability component on the date of issue.

Derecognition of Financial Assets and Financial Liabilities

Financial Assets. A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- The contractual right to receive cash flows from the financial asset has expired; or
- the Group retains the right to receive cash flows from the financial asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the financial asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the financial asset, but has transferred control of the financial asset.

When the Group has transferred its right to receive cash flows from a financial asset or has entered into a "pass-through" arrangement and has neither transferred nor retained substantially all the risk and rewards of the financial asset nor transferred control of the financial asset, the financial asset is recognized to the extent of the Group's continuing involvement in the financial asset. Continuing involvement that takes the form of a guarantee over the transferred financial asset is measured at the lower of the original carrying amount of the financial asset and the maximum amount of consideration that the Group could be required to repay.

On derecognition of a financial asset in its entirety, the difference between the carrying amount (measured at the date of derecognition) and the consideration received (including any new asset obtained less any new liability assumed) shall be recognized in profit or loss.



Financial Liabilities. A financial liability is derecognized when the obligation under the liability is extinguished, i.e., when discharged or cancelled or has expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in profit or loss.

Offsetting of Financial Instruments

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

Cash and Cash Equivalents

Cash includes cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less and are subject to an insignificant risk of change in value.

<u>Inventories</u>

Inventories are valued at the lower of cost (computed using the first-in, first-out method for raw materials and using moving-average for finished goods) and net realizable value (NRV). Cost of finished goods such as flour and mill feeds represents the costs of direct materials, direct labor and a proportion of production overhead. Cost of raw materials such as wheat grains represents the cost of purchase and other costs directly attributable to its acquisition. NRV is the selling price in the ordinary course of business less the costs of completion and the estimated costs necessary to make the sale.

Prepaid Expenses and Other Current Assets

Value-added Tax. Revenues, expenses, and assets are recognized net of the amount of VAT, if applicable.

When VAT from sales of goods and/or services (output VAT) exceeds VAT passed on from purchases of goods or services (input VAT), the excess is recognized as payable included as part of "Accounts payable and other current liabilities" in the consolidated statement of financial position.

When VAT passed on from purchases of goods or services (input VAT) exceeds VAT from sales of goods and/or services (output VAT), the excess is recognized as an asset included as part of "Prepaid expenses and other current assets" in the consolidated statement of financial position to the extent of the recoverable amount.

Store supplies. Store supplies under "Prepaid expenses and other current assets" are incidental items necessary for maintenance activities that are expected to be consumed within the 12 months or within the normal operating cycle.

Prepayments. Prepayments are expenses paid in advance are recorded as asset before they are utilized. This account comprises insurance premiums, and other prepaid items. The insurance premiums and other prepaid items are apportioned over the period covered by the payment and charged to the appropriate accounts in profit or loss when incurred. Prepayments that are expected to be realized within 12 months from the balance sheet date are classified as current assets, otherwise these are classified as other noncurrent assets.

Advances to suppliers. Advances to suppliers represents deposits on order placement to suppliers.



Investment Properties

Investment properties consist of properties (land or a building or part of a building or a combination) held to earn rentals or for capital appreciation or both, rather than for:

- a. use in the production or supply of goods or services or for administrative purposes; or
- b. sale in the ordinary course of business.

These assets, except for land, are measured at cost, including transaction costs less accumulated depreciation and accumulated impairment in value. The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met; and excludes the costs of day-to-day servicing of an investment property. Land is carried at cost (initial purchase price and other cost directly attributable to such property) less any impairment in value.

Depreciation is computed on a straight-line basis over the estimated lives of the properties:

	Number of Years
Condominium units	10–25
Building and building improvements	10

Investment properties are derecognized either when they have been disposed of or when the investment properties are permanently withdrawn from use and no future economic benefit is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognized in the consolidated statement of comprehensive income in the period of derecognition.

Transfers are made to (or from) investment property only when there is a change in use. For a transfer from investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. If owner-occupied property becomes an investment property, the Group accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change in use.

Construction in progress is stated at cost. Such cost includes cost of constructive and other direct costs, cost of replacing part of the investment property and borrowing costs for long-term construction projects if the recognition criteria are met. Construction in progress is not depreciated until such time when the relevant assets are substantially completed and available for its intended use.

Property, Plant and Equipment

Property, plant and equipment are carried at cost less accumulated depreciation and any impairment in value.

The initial cost of property, plant and equipment consists of its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditures incurred after the property, plant and equipment have been put into operation, such as repairs and maintenance and overhaul costs, are normally charged in profit or loss in the period the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property, plant and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as an additional costs of the property, plant and equipment.



Depreciation commences once the assets are available for use. Depreciation is computed using the straight-line method over the estimated useful lives of the assets:

	Number of Years
Land improvements	20
Mill machinery and equipment	10
Building and building equipment	10–20
Transportation equipment	3–5
Other equipment	2–5
Leasehold improvements	Straight-line method based on
	the estimated useful life of the
	leased asset or the term of the
	lease, whichever is shorter

Impairment of Nonfinancial Assets

The carrying values of nonfinancial assets (investment properties, property, plant and equipment and other nonfinancial assets) are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If any such indication exists and where the carrying amount of an asset exceeds the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount. The estimated recoverable amount of an asset is the higher of an asset's fair value less costs to sell and value-in-use. The fair value is the amount obtainable from the sale of an asset in an arm's length transaction less costs of disposal while value-in-use is the present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its useful life. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs. Impairment losses are recognized in profit or loss.

In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Capital Stock

Capital stock is measured at par value for all shares issued and outstanding. When the Parent Company purchases its own capital stock (treasury shares), the consideration paid, including any attributable incremental costs, is deducted from equity until the shares are cancelled, reissued or disposed of. Where such shares are subsequently sold or reissued, any consideration received, net of any directly attributable incremental transaction costs and the related tax effects is included in equity.

Other Comprehensive Income (Loss)

Other comprehensive income (loss) comprises items of income and expense that are not recognized in profit or loss for the year in accordance with PFRSs. Other comprehensive income (loss) includes gains and losses on changes in fair value of financial assets at FVOCI in 2019 and 2018, AFS investments in 2017 and remeasurement gains or losses on retirement benefits.

Retained Earnings

Retained earnings represent the cumulative balance of net income or loss, dividend distributions, prior period adjustments, effects of the changes in accounting policy and other capital adjustments.



Dividend Distribution

Dividends on common shares are deducted from unappropriated retained earnings when approved by the shareholders of the Parent Company, except for stock dividends, which also require the approval for issuance of shares by the SEC. Cash dividends are recognized as a liability while stock dividends are recognized as additional issued shares. Dividends for the year that are approved after the reporting date are dealt with as an event after the reporting date.

Stock Issuance Costs

Stock issuance costs are incremental external costs directly attributable to an equity transaction. The transaction costs of an equity transaction are accounted for as a deduction from additional paid-in capital, or from retained earnings when there is no available additional paid-in capital, net of any related income tax benefit.

Basic/Diluted Earnings per Share

Basic earnings per share are computed by dividing net income for the year by the weighted average number of common shares, excluding treasury stock, outstanding during the year.

Diluted earnings per share is calculated by dividing the income for the year attributable to common stockholders by the weighted average number of shares outstanding during the year, excluding treasury shares and adjusted for the effects of all potentially dilutive common shares, if any. The Parent Company has no dilutive shares.

In determining both the basic and diluted earnings per share, the effect of stock dividends, if any, is accounted for retroactively.

Revenue from Contracts with Customers

Accounting Policies Upon Adoption of PFRS 15 starting January 1, 2018

Revenue from contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services, excluding amounts collected on behalf of third parties. Revenue is recognized when the Company satisfies a performance obligation by transferring a promised goods or service to the customer, which is when the customer obtains control of the goods or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognized is the amount allocated to the satisfied performance obligation.

The Company assesses its revenue arrangements against specific criteria in order to determine if it is acting as principal or agent and concluded that it is acting as a principal in all arrangements.

The following specific recognition criteria must also be met before revenue is recognized:

Sales

Revenue from sale of goods is recognized at the point in time when control of the asset is transferred to the customer, generally upon delivery of the goods. The Group considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated. In determining the transaction price for the sale of goods, the Group considers the effects of variable consideration, the existence of significant financing components, noncash consideration, and consideration payable to the customer (if any).



Bill-and-hold arrangement

The following criteria must be met for a customer to have obtained control of a product:

- the reason for the bill-and-hold arrangement must be substantive (for example, the customer has requested the arrangement);
- the product must be identified separately as belonging to the customer;
- the product currently must be ready for physical transfer to the customer; and
- the entity cannot have the ability to use the product or to direct it to another customer.

Accounting Policies Prior to January 1, 2018

Revenue from the sale of goods (net of discount, if any) shown as "Sales" in the consolidated statement of comprehensive income is recognized upon invoicing and delivery when the significant risks and rewards of ownership of the goods have passed to the customer. Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received excluding discounts and returns.

The Company assesses its revenue arrangements against specific criteria in order to determine if it is acting as principal or agent and concluded that it is acting as a principal in all arrangements.

Revenue from bill-and-hold arrangements is recognized when the buyer takes title, provided:

- it is probable that delivery will be made;
- the item is on hand, identified and ready for delivery to the buyer at the time the sale is recognised;
- the buyer specifically acknowledges the deferred delivery instructions; and
- the usual payment terms apply.

Accounting Policies Applicable to All Periods Presented

The following specific recognition criteria must also be met before revenue is recognized:

Rental Income

Rental income from operating leases is recognized on a straight-line basis over the lease term. Initial direct costs incurred specifically to earn revenue from an operating lease are recognized as an expense in profit or loss in the period in which they are incurred.

Interest Income

Interest income is recognized as the interest on cash in banks, loans receivable and investment in debt securities accrues.

Dividend Income

Dividend income is recognized from investments in equity securities when the Group's right to receive the payment is established.

Other Income

Other income includes income from projects from which revenue is recognized when the performance of contractually agreed tasks has been rendered.



Costs and Expenses

Costs and expenses are recognized when decrease in future economic benefits related to a decrease in an asset or an increase of a liability, other than equity transactions with equity holders, has arisen that can be measured reliably.

Costs of Sales. Cost of sales is recognized as expense when the related goods are sold.

Costs of Services. Cost of services includes expenses incurred for the generation of revenue from rental income. Cost of services is expensed as incurred.

Administrative and Selling Expenses. Administrative expenses constitute costs of administering the business. Selling expenses are costs incurred to sell or distribute the merchandise. Administrative and selling expenses are expensed as incurred.

Leases

The determination whether an arrangement is, or contains, a lease is based on the substance of the arrangement at the inception date of whether the fulfillment of the arrangement is dependent on the use of a specific asset and the arrangement conveys a right to use the asset.

Company as a Lessor. Leases where the Group retains substantially all the risks and benefits of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognized over the lease term on the same basis as rental income.

Borrowing Costs

Borrowing costs are capitalized if they are directly attributable to the acquisition or construction of a qualifying asset. Capitalization of borrowing costs commences when the activities to prepare the asset are in progress and expenditures and borrowing costs are being incurred. Borrowing costs are capitalized until the assets are substantially ready for their intended use. If the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recorded. Borrowing costs include interest charges, foreign exchange differentials that qualify for capitalization and other costs incurred in connection with the borrowing of funds. All other borrowing costs are expensed as incurred.

Retirement Benefit Costs

The Group operates a defined benefit pension plan, which requires contributions to be made to a separately administered fund.

The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method. The retirement benefits cost comprise of service cost, net interest on the net defined benefit liability or asset and remeasurements of net defined benefit liability or asset.

Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognized as expense in profit or loss. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuaries.

Remeasurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the defined benefit liability and the return on plan assets (excluding amounts included in the net interest on the defined benefit liability), are recognized immediately in the consolidated statement of financial position with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Remeasurements are not reclassified to profit or loss in subsequent periods.



Past service costs are recognized in profit or loss on the earlier of:

- The date of the plan amendment or curtailment; and
- The date that the Group recognizes related restructuring costs

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Group recognizes the following changes in the net defined benefit obligation under "Administrative expenses" in the consolidated statement of comprehensive income:

- Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements
- Net interest expense or income

Income Taxes

Current Income Tax. Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authority. The tax rates and tax laws used to compute the amount are those that have been enacted or substantively enacted at the reporting date.

Current income tax for the current and prior periods shall, to the extent unpaid, be recognized as a liability under "Income tax payable" account in the consolidated statement of financial position.

If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess shall be recognized as an asset under "Prepaid expenses and other current assets" account in the consolidated statement of financial position.

Deferred Tax. Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at reporting date.

Deferred tax liabilities are recognized for all temporary differences. Deferred tax assets are recognized for all deductible temporary differences, carryforward benefits of unused tax credits from excess minimum corporate income tax (MCIT) over regular corporate income tax (RCIT) and unused net operating loss carryover (NOLCO), to the extent that it is probable that taxable income will be available against which the deductible temporary differences and the carryforward benefits of excess MCIT and unused NOLCO can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable income will be available to allow all or part of the deferred tax assets to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable income will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at reporting date.

Deferred tax assets and liabilities are offset, if a legally enforceable right exists to offset current tax assets against current tax liabilities, and the deferred tax assets relate to the same taxable entity and the same tax authority.



Provisions

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

If the effect of the time value of money is material, provisions are determined by discounting the money and, where appropriate, the risks specific to the liability where discounting is used, the increase in the provision due to the passage of time is recognized as interest expense. When the Group expects a provision or loss to be reimbursed, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain and its amount is estimable. The expense relating to any provision is recognized in profit or loss, net of reimbursement.

Contingencies

Contingent liabilities are not recognized in the consolidated financial statements. They are disclosed in the notes to consolidated financial statements unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but disclosed in the notes to consolidated financial statements when an inflow of economic benefit is probable.

Segment Reporting

The Group's operating business is organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets. Financial information on business segment is presented in Note 31 to the consolidated financial statements. The Group revenue producing segments are located in the Philippines (i.e. geographical location). Therefore, geographical segment information is no longer presented.

Events After the Reporting Period

Post year-end events that provide additional information about the Group's financial position at the reporting date (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are not adjusting events are disclosed in the notes to consolidated financial statements when material.

3. Significant Accounting Judgments and Estimates

The preparation of the consolidated financial statements requires management to make judgments, estimates and assumptions that affect the application of policies and amounts reported in the consolidated financial statements.

In the opinion of management, the consolidated financial statements reflect all adjustments necessary to present fairly the results for the periods presented. Actual results could differ from these estimates, and such estimates will be adjusted accordingly when the effects become determinable.

Judgments

Classification of Financial Instruments. The Group classifies a financial instrument, or its component parts, on initial recognition as a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual agreement and the definitions of a financial asset, a financial liability or an equity instrument. The substance of a financial instrument, rather than its legal form, governs its classification in the consolidated statements of financial position.



Classification of Leases- Group as Lessor. The Group has entered into the property leases where it has determined that the risk and rewards related to those properties are retained by the Group. As such, these lease agreements are accounted for as operating leases.

Estimates

Definition of Default and Credit-Impaired Financial Assets (Starting January 1, 2018). Upon adoption of PFRS 9, the Group defines a financial instrument as in default, which is fully aligned with the definition of credit-impaired, when it meets one or more of the following criteria:

- Quantitative Criteria. The borrower is more than 90-180 days past due on its contractual
 payments, which is consistent with the Company's definition of default, except for trade
 receivables from related parties which is 180 days past due on its contractual payments.
- *Qualitative Criteria*. The borrower meets unlikeliness to pay criteria, which indicates the borrower is in significant financial difficulty. These are instances where:
 - a. The borrower is experiencing financial difficulty or is insolvent;
 - b. The borrower is in breach of financial covenant(s);
 - c. Concessions have been granted by the Group, for economic or contractual reasons relating to the borrower's financial difficulty; or
 - d. It is becoming probable that the borrower will enter bankruptcy or other financial reorganization.

The criteria above have been applied to all financial instruments held by the Group and are consistent with the definition of default used for internal credit risk management purposes, unless otherwise stated. The default definition has been applied consistently to model the probability of default, loss given default and expected actual default throughout the Group's ECL calculation.

Simplified Approach for Trade Receivables. The Group uses a provision matrix to calculate ECLs for trade receivables from related parties. The provision rates are based on days past due. The provision matrix is initially based on the Group's historical observed default rates. The Group calibrates the matrix to adjust the historical credit loss experience with forward-looking information. At every financial reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

Grouping of Instruments for Losses Measured on Collective Basis. For ECL provisions modelled on a collective basis, a grouping of exposures is performed on the basis of shared risk characteristics, such that risk exposures within a group are homogeneous. Since the Group has only three customers, the Group does not model their expected credit loss provisions on a collective basis.

Macro-economic Forecasts and Forward-looking Information. Macro-economic forecasts is determined by evaluating a range of possible outcomes and using reasonable and supportable information that is available without undue cost and effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

The Group takes into consideration using different macro-economic variables to ensure linear relationship between internal rates and outside factors. Regression analysis was used to objectively determine which variables to use.



Predicted relationship between the key indicators and default and loss rates on various portfolios of financial assets have been developed based on analyzing historical data over the past 4 years. The methodologies and assumptions including any forecasts of future economic conditions are reviewed regularly.

The allowance for expected credit losses amounted to ₱1.59 million and ₱1.10 million as at December 31, 2019 and 2018, respectively. The carrying value of receivables amounted to ₱724.90 million and ₱726.55 million as at December 31, 2019 and 2018, respectively (see Note 5).

Estimation of Allowance for Doubtful Accounts (Prior to January 1, 2018). Provisions are made for specific and groups of accounts where objective evidence of impairment exists. The level of this allowance is evaluated by management on the basis of factors that affect the collectability of the accounts, such as but are not limited to, the length of the Group's relationship with the customer, the customer's payment behavior, known market factors and historical loss experiences.

The Group makes an individual assessment of financial assets that are individually significant. Since the Group has only three customers, the Group does not anymore perform collective impairment assessment on trade receivables. Collective impairment assessment of other receivables is performed by comparing the carrying amount against the present value of expected collection from other receivables.

No provision for doubtful accounts was recognized in 2017.

Impairment of financial assets at FVOCI (debt instruments). Upon adoption of PFRS 9, the Group recognises an allowance for ECLs for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For debt instruments at fair value through OCI, the Group applies the low credit risk simplification. At every reporting date, the Group evaluates whether the debt instrument is considered to have low credit risk using all reasonable and supportable information that is available without undue cost or effort. In making that evaluation, the Group reassesses the internal credit rating of the debt instrument. In addition, the Group considers that here has been a significant increase in credit risk when contractual payments are more than 30 days past due.

Management assessed that debt instruments classified as financial assets at FVOCI are not impaired. The carrying value of investment in debt instruments classified as financial assets at FVOCI amounted to ₱510.43 million and ₱516.87 million as at December 31, 2019 and 2018, respectively (see Note 9).

Impairment of AFS Investments. Prior to adoption of PFRS 9 effective January 1, 2018, in the case of equity investments classified as AFS investments, management evaluates the presence of significant or prolonged decline in the fair value below its cost or where other objective evidence of impairment exists. The Group treats "significant" generally as a fair value decline of 20% or more below its cost



and "prolonged" generally as greater than six months against the period in which the fair value has been below its original cost. In addition, the Group evaluates other factors, including normal volatility in share price for quoted equities and the future cash flows and the discount factors for unquoted equities. When there is evidence of impairment, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment previously recognized in profit or loss - is removed from OCI and recognized in profit or loss. Impairment losses on AFS financial assets are not reversed through profit or loss; increases in their fair value after impairment are recognized in OCI.

In the case of debt instruments classified as AFS, impairment is assessed based on the same criteria as financial assets carried at amortized cost. However, the amount recorded for impairment is the cumulative loss measured as the difference between the amortized cost and the current fair value, less any impairment loss on that investment previously recognized in profit or loss.

Any indication of deterioration in these factors can have a negative impact on their fair value. No impairment loss on AFS investments was recognized in 2017 (see Notes 9).

Estimation of Fair Value of Investments in Unquoted Equity Securities. The fair values of the unquoted equity securities have been estimated using the adjusted net asset method. The adjusted net asset method involves deriving the fair value the investee's equity instruments by reference to the fair value of its assets and liabilities. Subject to the measurement method that the investee used to measure its assets and liabilities, the assets subject to adjustments are property, plant and equipment, financial assets at FVOCI and intangible assets.

As at December 31, 2019 and 2018, the carrying value of unquoted financial instruments amounting to ₱10.61 million and ₱12.85 million, respectively approximate their fair values (see Notes 9 and 27).

Recognition of Deferred Tax Assets. The Group reviews the carrying amounts of deferred income tax assets at each reporting date and adjusts the balance to the extent that it is probable that sufficient future taxable profits will be available to allow all or part of the deferred tax assets to be utilized.

As at December 31, 2019 and 2018, the Group recognized deferred tax assets on deductible temporary differences amounting to ₱30.68 million and ₱29.06 million, respectively (see Note 23).

As at December 31, 2019 and 2018, the Group did not recognize deferred tax assets on deductible temporary differences, unused NOLCO and MCIT amounting to \$\frac{1}{2}\$24.81million and \$\frac{1}{2}\$2.16 million, respectively, as management assessed that there will be no sufficient future taxable profits will be available to allow all or part of the deferred tax assets to be utilized (see Note 23). The Group did not also recognize deferred tax asset amounting to \$\frac{1}{2}\$6.09 million on impairment loss on financial assets at FVTPL as management believes that that there is no capital gain against which the impairment loss can be offset to realize the benefit of such deferred tax asset (see Note 23).

Estimation of Retirement Benefits Liability and Costs. The determination of the obligation and cost of retirement benefits is dependent on the selection of certain assumptions used by the actuary in calculating such amounts. Those assumptions include among others, discount rates and salary increase rates. All assumptions are reviewed at each reporting date.

The Group determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the retirement liabilities. In determining the appropriate discount rate, the Group considers the interest rates in government bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related defined benefit obligation. Further details about defined benefit obligation are presented in Note 21.



While the Group believes that the assumptions are reasonable and appropriate, significant differences between actual experience and assumptions may materially affect the cost of employee benefits and related obligation. The carrying value of the Group's net retirement plan liability amounted to \$\mathbb{P}99.89\$ million and \$\mathbb{P}84.69\$ million as at December 31, 2019 and 2018, respectively (see Note 21).

Provisions and Contingencies. The Group is involved in legal proceedings and tax assessments. The determination of whether any provision should be recognized and the estimation of the potential liability resulting from these assessments require significant judgment and estimate by management. The inherent uncertainty over the outcome of these matters is brought about by the differences in the interpretation and implementation of the laws and regulations. The Group currently does not believe these tax assessments and claims could materially reduce its profitability. It is possible, however, that future financial performance could be materially affected by the changes in judgment and estimate or in the effectiveness of strategies relating to these tax assessments and claims (see Note 22).

4. Cash and Cash Equivalents

	2019	2018
Cash on hand and in banks	₽ 102,478,881	₽78,622,637
Cash equivalents	65,714,011	
	₽168,192,892	₽78,622,637

Cash in banks earn interest at the respective bank deposit rates. Cash equivalents are short-term cash investments that are made for varying periods of up to three months depending on the immediate cash requirements of the Group and earn interest at the respective short-term investment rates.

Interest income earned on cash in banks and cash equivalents amounted to 20.87 million in 2019, 20.84 million in 2018 and 20.84 million in 2017.

5. Receivables

	2019	2018
Trade receivables from related parties		
(see Notes 16 and 25)	₽ 695,584,919	₽701,920,592
Rent receivables from:		
Third parties	8,735,650	7,527,455
Related parties (see Note 25)	278,793	364,561
Receivable from a broker	8,384,356	4,433,308
Advances to officers and employees (see Note 25)	2,878,317	846,346
Others (see Note 25)	10,628,412	12,552,364
	726,490,447	727,644,626
Less allowance for expected credit losses	1,592,626	1,098,921
	₽724,897,821	₽726,545,705

Trade receivables arise from sale of flour and mill feeds. These are noninterest-bearing with average credit terms of 120 days.

Rent receivables arise from leasing the Group's investment properties. These include noninterest and interest-bearing receivables with average credit terms of 30 days. Interest income earned amounted to $\cancel{P}0.16$ million in 2019, $\cancel{P}0.32$ million in 2018 and $\cancel{P}1.29$ million in 2017.



Receivable from a broker represents the Group's deposit to its agent of marketable securities, which are liquidated through acquisition of additional investments in financial instruments for the Group.

Advances to officers and employees are noninterest-bearing and are normally settled through salary deductions within one month from availment date.

Others include the Parent Company's receivable from its retirement plan (see Note 25).

Provision for expected credit losses amounted to ₱0.49 million in 2019 (see Note 18).

6. Financial Assets at Fair Value through Profit or Loss

Financial assets at FVTPL represents the Group's investment in quoted equity securities held for trading purposes as follows:

	2019	2018
Balance at beginning of year	₽157,453,153	₽167,359,493
Acquisitions	5,165,984	8,115,454
Disposal:		
Cost	(142,047,816)	(4,956,453)
Realized fair value loss (see Note 20)	4,910,880	198,510
Changes in fair value of financial assets at FVTPL		
(see Note 20)	13,660,256	(13,263,851)
	₽39,142,457	₽157,453,153

Dividend income earned on financial assets at FVTPL amounted to ₱8.53 million in 2019, ₱12.73 million in 2018 and ₱8.33 million in 2017.

7. Inventories

	2019	2018
At cost:		
Flour and mill feeds	₽ 16,738,891	₽5,486,023
Wheat grains	147,433,172	226,402,199
Supplies	8,673,751	10,135,274
	₽ 172,845,814	₱242,023,496

Costs of inventories recognized as expenses, presented under "Cost of sales" in the consolidated statements of comprehensive income, amounted to ₱526.68 million in 2019, ₱540.65 million in 2018 and ₱457.16 million in 2017 (see Note 17).

Under the terms of agreements covering trust receipts, certain inventories have been released to the Group during the year in trust for the banks. The outstanding liabilities under such trust receipts amounted to P70.42 million and P98.01 million as at December 31, 2019 and 2018, respectively (see Note 14). Interest expense recognized on liabilities under trust receipts amounted to P2.72 million in 2019 (based on annual interest of 3.58% to 6.50%), P1.46 million in 2018 (based on annual interest of 3.00% to 6.50%) and P1.16 million in 2017 (based on annual interest of 2.5% to 3.50%).



Wheat grains inventories in-transit amounted to ₱57.50 million and nil as at December 31, 2019 and 2018, respectively (see Note 14).

8. Prepaid Expenses and Other Current Assets

	2019	2018
Store supplies	₽26,033,197	₽23,270,753
Input VAT	17,580,867	29,130,922
Creditable withholding taxes	12,489,227	8,829,961
Advance VAT on importation	6,710,979	4,793,737
Prepaid taxes	6,500,088	2,905,737
Advances to suppliers	4,190,246	1,878,053
Prepaid insurance	928,634	1,405,084
Others	2,799,371	3,674,027
	₽77,232,609	₽75,888,274

9. Financial Assets at Fair Value through Other Comprehensive Income

	2019	2018
Debt securities	₽ 510,429,443	₽516,873,188
Equity securities:		
Quoted	656,743,276	639,137,586
Unquoted	10,610,705	12,845,677
	₽1,177,783,424	₱1,168,856,451

In 2019, the Group purchased debt and equity securities amounting to ₱10.00 million and ₱46.78 million, respectively.

In 2019, the Group redeemed debt and quoted equity securities with a carrying amount of ₱70.00 million and ₱25.13 million, respectively. In 2018, the Group sold equity securities with a fair value amounting to ₱1.14 million. In 2017, the Group sold AFS investments for ₱27.91 million. Accordingly, the fair value gain of ₱1.51 million in 2017 previously recognized on these investments were realized and recognized as gain on sale of AFS investments (see Note 20).

Fair value changes on financial assets at FVOCI in 2019 and 2018 follow:

	2019	2018
Balance at beginning of year	(₽122,474,302)	(P 23,928,978)
Fair value gain (loss) recognized in other		
comprehensive income	47,296,973	(98,545,324)
Fair value gain realized through sale (see Note 20)	(19,640)	_
Balance at end of year	(₽75,196,969)	(₱122,474,302)

No impairment loss was recognized on the Group's investment in debt securities in 2019 and 2018.

Interest income earned on debt securities amounted to ₱24.34 million in 2019, ₱25.18 million in 2018 and ₱24.62 million in 2017. Dividend income earned on equity securities amounted to ₱29.07 million in 2019, ₱29.35 million in 2018 and ₱27.71 million in 2017.



10. Investment Properties

			2019		
		Building and Building			
	Land (see Note 13)	Improvements (see Note 13)	Condominium Unit	Construction in Progress	Total
Cost				· ·	
Balance at beginning of year	₽492,277,625	₽420,499,330	₽10,919,656	₽575,835,155	₽1,499,531,766
Additions	_	6,626,947	296,428	963,376	7,886,751
Reclassification	_	576,798,531	_	(576,798,531)	_
Balance at end of year	492,277,625	1,003,924,808	11,216,084	_	1,507,418,517
Accumulated Depreciation					
Balance at beginning of year	_	286,989,272	10,416,832	_	297,406,104
Depreciation	_	42,079,064	60,062	_	42,139,126
Balance at end of year	-	329,068,336	10,476,894	-	339,545,230
Net book values	₽492,277,625	₽674,856,472	₽739,190	₽–	₽1,167,873,287
			2018		
		Building and			
		Building			
	Land	Improvements	Condominium	Construction	
	(see Note 13)	(see Note 13)	Unit	in Progress	Total
Cost					
Balance at beginning of year	₽492,651,788	₽416,927,902	₽10,399,120	₽359,448,643	₽1,279,427,453
Additions	_	3,571,428	520,536	216,386,512	220,478,476
Disposal	(374,163)	_	_	_	(374,163)
Balance at end of year	492,277,625	420,499,330	10,919,656	575,835,155	1,499,531,766
Accumulated Depreciation					
Balance at beginning of year	_	271,659,798	10,399,120	_	282,058,918
Depreciation		15,329,474	17,712		15,347,186
Balance at end of year		286,989,272	10,416,832		297,406,104
Net book values	₽492,277,625	₱133,510,058	₽502,824	₽575,835,155	₱1,202,125,662

In 2018, the Group sold a parcel of land with a carrying value of $\cancel{=}0.37$ million for a consideration of $\cancel{=}76.53$ million to an affiliate (see Notes 20 and 25).

Construction in progress pertains to costs incurred for the construction of Liberty Plaza. Capitalized general borrowing costs amounted to nil and ₱20.4 million in 2019 and 2018, respectively. The rate used to determine the amount of borrowing costs eligible for capitalization was 4.40% in 2018 which was determined using the weighted effective interest rate of the general borrowings.

The Group leases out spaces in its building and condominium units under various operating leases (see Note 26).

Rental income and the related expenses recognized on the office spaces of the Group's building and condominium units that are under operating leases are as follows:

	2019	2018	2017
Rental income	₽206,586,489	₽120,296,030	₽110,618,692
Direct operating expenses:			
Depreciation and amortization	42,139,126	15,347,186	14,567,945
Outside services	11,035,160	9,254,481	7,601,468
Communication, light and water	15,037,899	5,817,088	5,927,674
Real estate tax	6,924,466	6,924,466	6,924,466
Repairs and maintenance	3,017,135	1,580,584	4,467,680
Insurance and others	2,467,451	1,869,160	956,090
	80,621,237	40,792,965	40,445,323
	₽125,965,252	₽79,503,065	₽70,173,369



Direct operating expenses incurred for non-income generating properties amounted to 2.63 million in 2019, 1.59 million in 2018 and 1.50 million in 2017.

The Group has refundable deposits for utilities installation on its investment properties amounting to \$\mathbb{P}5.34\$ million and \$\mathbb{P}4.72\$ million as at December 31, 2019 and 2018, respectively, presented as part of "Other noncurrent assets" in the consolidated statements of financial position (see Note 12).

The aggregate fair value of investment properties amounted to ₱4.68 billion and ₱3.89 billion as at December 31, 2019 and 2018, respectively. These have been determined based on valuation performed by a qualified and independent appraiser in 2019 and 2015 to 2016, respectively. The valuation undertaken considered the highest and best use and established estimated value by processes involving comparison (Level 3).

The Group's management assessed that the fair value of these investment properties as at December 31, 2016 and 2015 approximates its fair value as at December 31, 2018 as no significant changes on the properties have taken place since the latest appraisal, or will take place in the near future, in the market, economic or legal environment in which the Company operates or in the market to which the investment property is dedicated.

The following describes the valuation techniques used and key inputs to valuation of investment properties:

	Current use	Valuation technique	Significant unobservable input
Land	Commercial Parking space	Sales Comparison Approach	Adjusted sales price of comparable properties
	Capital appreciation		
Building and building improvements	Commercial	Cost Approach	Current market prices of similar materials, labor, contractors' overhead and manufactured equipment
Condominium units	Residential	Sales Comparison Approach	Adjusted sales price of comparable properties

Significant increases (decreases) in estimated inputs above would result in a significantly higher (lower) fair value of the properties.

LPC's investment properties are held for residential, commercial and parking space. The appraisers determined that the highest and best use of condominium unit is for residential use which is its current use. The highest and best use of land used as parking space at measurement date would be for multi-storey residential/office condominium development, while the highest and best use of buildings, including the improvements and equipment, used as commercial space at measurement date, would be to convert the properties for residential use. For strategic reasons, the properties are not being used in this manner.

The highest and best use of the Parent Company's land and building is as commercial utility, which is their current use. The highest and best use of land held for capital appreciation at measurement date would be for residential utility or development. For strategic reasons, the land is not being used in this manner.

Land and building owned by the Group with an aggregate carrying value of ₱648.52 million and ₱681.75 as at December 31, 2019 and 2018 served as collateral to secure the loans obtain from a bank (see Note 13).



11. Property, Plant and Equipment

				2019			
	-	Mill		2019			
	Land and	Machinery	Building and				
	Land	and		Transportation	Leasehold	Other	
	Improvements	Equipment	Equipment		Improvements	Equipment	Total
Cost		1. 1.	1.1.	1. 1		1. 1.	
Beginning balances	₱25,335,572	₽219,844,160	₽114,267,930	₽47,576,253	₽839,842	₽35,827,052	₽443,690,809
Additions	· · · -	4,132,266	1,043,020		, _	3,473,154	8,648,440
Write-off	_	, , , ₋		(2,000,000)	_		(2,000,000)
Ending balances	25,335,572	223,976,426	115,310,950	45,576,253	839,842	39,300,206	450,339,249
Accumulated Depreciation					•		
Beginning balances	14,487,805	204,625,989	88,886,045	44,313,339	839,842	28,517,574	381,670,594
Depreciation and amortization							
(see Notes 17 and 18)	980,349	4,469,431	2,800,721	637,211	_	1,513,359	10,401,071
Write-off		_	_	(2,000,000)	_	_	(2,000,000)
Ending balances	15,468,154	209,095,420	91,686,766	42,950,550	839,842	30,030,933	390,071,665
Net Book Values	₽9,867,418	₽14,881,006	₽23,624,184	₽2,625,703	₽-	₽9,269,273	₽60,267,584

	-			2018			
		Mill					
	Land and	Machinery	Building and				
	Land	and	Building		Leasehold	Other	
-	Improvements	Equipment	Equipment	Equipment	Improvements	Equipment	Total
Cost							
Beginning balances	₽25,019,725	₽214,275,604	₽114,267,930	₽47,428,932	₽839,842	₽33,434,689	₽435,266,722
Additions	315,847	5,568,556	_	147,321		2,392,363	8,424,087
Ending balances	25,335,572	219,844,160	114,267,930	47,576,253	839,842	35,827,052	443,690,809
Accumulated Depreciation							
Beginning balances	13,393,517	199,790,315	85,687,034	41,821,554	839,842	27,147,785	368,680,047
Depreciation and amortization							
(see Notes 17 and 18)	1,094,288	4,835,674	3,199,011	2,491,785	_	1,369,789	12,990,547
Ending balances	14,487,805	204,625,989	88,886,045	44,313,339	839,842	28,517,574	381,670,594
Net Book Values	₽10 847 767	Ð15 218 171	P25 201 005	P2 262 014	а	P7 200 479	P62 020 215

12. Other Noncurrent Assets

	2019	2018
Advances to suppliers	₽50,262,409	₽220,480
Refundable deposits (see Note 10)	5,344,883	4,721,834
Computer software	350,626	656,139
Others	1,022,000	1,022,000
	₽ 56,979,918	₽6,620,453

As at December 31, 2019, advances to suppliers primarily pertain to down payment to supplier for the purchase of machineries.

Amortization of computer software amounted to $\cancel{P}0.31$ million in 2019, $\cancel{P}0.22$ million in 2018 and $\cancel{P}0.24$ million in 2017 (see Note 18).

13. Notes Payable

On various dates in 2019, the Group rolled over certain short-term notes payable and obtained short-term notes totaling 28.0 million (with interest rate ranging from 6.125 % to 6.50%), of which notes totaling 165.5 million were paid in the same year. On various dates in 2018, the Group rolled over certain short-term notes payable and obtained short-term notes totaling 174.5 million (with interest rate ranging from 3.50% to 6.50%), of which notes totaling 174.5 million were paid in the same year.



All loans amounting to $\cancel{P}632.9$ million and $\cancel{P}770.4$ million as at December 31, 2019 and 2018, respectively, are secured by a real estate mortgage on certain parcels of land and building owned by the Group amounting to $\cancel{P}648.52$ million and $\cancel{P}681.75$ million as at December 31, 2019 and 2018 (see Note 10).

Total interest expense on notes amounted to $$\mathbb{P}48.8$$ million in 2019, $$\mathbb{P}11.60$$ million in 2018 and $$\mathbb{P}11.40$$ million in 2017.

14. Accounts Payable and Other Current Liabilities

	2019	2018
Liabilities under trust receipts (see Note 7)	₽70,417,269	₽98,013,049
Accrued liability for inventories in transit		
(see Note 7)	57,498,654	_
Dividends payable	32,051,412	37,254,472
Trade payables	18,508,652	31,552,123
Customers and tenants' deposits	12,002,358	11,837,668
Construction bond	3,845,528	1,668,216
Output VAT - net	3,697,434	5,063,883
Withholding tax, HDMF and SSS payable	2,160,816	5,808,254
Accrued selling, freight and outside services	2,998,978	3,132,809
Retention payable	_	15,000,000
Accrued other expenses	12,338,435	9,566,996
	₽215,519,536	₽218,897,470

Liabilities under trust receipts are short-term loan with the banks, with terms of 90 days at 3.5% to 6.5% per annum, for importation of wheat grains.

Trade payables are noninterest-bearing and normally have payment of 30 to 60 days.

Dividends payable consist of dividends declared but not yet paid.

Customers and tenants' deposits represent advances and deposits that will be applied against subsequent deliveries and rentals and are generally outstanding within 30 days from receipt of payment. The deposit shall not be applied to the monthly rentals but shall be refunded within 15 days after the tenant vacates the leased premises, less deductions, if any.

Accrued selling and freight expenses represents unbilled freight cost incurred for deliveries made by third party service providers.

Retention payable are non-interest bearing and fully recoverable upon completion of the contractor's construction services.

Accrued other expenses are unbilled services that will be settled within the next financial year.



15. Equity

Capital Stock

The Parent Company's capital stock as at December 31, 2019 and 2018 follows:

	No. of Shares	Amount
Authorized capital stock - ₱10 par value	200,000,000	₱2.00 billion
Issued and outstanding	150,000,000	₱1.50 billion

Issued and outstanding shares as at December 31, 2019 and 2018 are held by 444 and 442 equity holders, respectively.

The Parent Company's incorporation papers were filed with the SEC on December 18, 1958. The corporation was capitalized at ₱4.00 million divided into 240,000 common shares with par value at ₱10.00 each and 160,000 preferred shares also with a par value of ₱10.00 each.

The BOD has placed in the market the total share of stock provided in the incorporation, and made the following calls:

	Original Stockholders	New Subscription	Amount Due
December 31, 1958	25% common shares		₽600,000
November 30, 1959	4% common shares		100,000
December 31, 1959		17% common shares	400,000
February 29, 1960		25% preferred shares	400,000
April 30, 1960		25% preferred shares	400,000
June 30, 1960		25% preferred shares	400,000
August 31, 1960	4% common shares	25% preferred shares	500,000
October 31, 1960		25% common shares	600,000
December 31, 1960		25% common shares	600,000
			₽4,000,000

In 1962, the Parent Company issued 20% common stock dividend. Consequently, the Parent Company increased the authorized capital stock with the approval of the SEC to ₱4.40 million of common shares and ₱2.00 million of preferred shares.

On September 24, 1965, the stockholders authorized the increase in the common stock of the corporation from ₱4.40 million divided into 440,000 common shares with par value of ₱10.00 per share to ₱7.6 million divided into 760,000 common shares with par value of ₱10.00 each. In the same meeting, the stockholders resolved to declare and issue a 20% stock dividend to common stockholders of record as at September 1, 1965. This stock dividend declaration involved the issuance of 83,951 common shares, with a total par value of ₱839,510, under the following terms:

- a) that the 19,951 shares with a par value of ₱199,510 are to be issued out of the remaining unissued common stock presently authorized; and
- b) that 64,000 shares with a par value of ₱640,000 are to be issued out of the increase in the common stock of 320,000 common shares.

In April 1966, the Parent Company paid out 20% stock dividends and in November 1966, the Parent Company paid out again 10% stock dividends.

On March 17, 1966, the SEC approved the increase in the common stock to \$\frac{1}{2}9.6\$ million divided in 960,000 common shares from \$\frac{1}{2}9.6\$ million divided into 760,000 common shares as authorized by the stockholders last September 24, 1965.



On March 19, 1968, the stockholders approved the increase of authorized capital stock from ₱9.6 million to ₱12.00 million to be divided into 1.20 million shares with a par value of ₱10.00 each to wit:

	No. of shares	Amount
Common stock	1,000,000 shares	₽10,000,000
Preferred stock	200,000 shares	2,000,000

The application for the proposed increase in the Parent Company's capitalization was approved by the SEC in November 1968.

In 1970, the Parent Company declared 17.64% stock dividends on common shares amounting to ₱1,499,620 (149,833 shares and ₱1,290 in cash for fractional shares).

In 1971, the Parent Company redeemed the outstanding preferred shares represented by 160,049 preferred shares.

On May 4, 1972, the stockholders approved to eliminate and retire all the 200,000 preferred shares with a par value of ₱10.00 each, thereby, decreasing its capital stock from ₱12.00 million to ₱10.00 million and to create 1,000,000 more common shares at a par value of ₱10.00 each thereby increasing the capital stock of the corporation from ₱10.00 million to ₱20.00 million to be divided into 2.00 million common shares at a par value of ₱10.00 per share. In relation to such an increase, the stockholders declared stock dividend of 20% on the issued and outstanding shares of ₱10.00 million. On October 6, 1972, the SEC approved the application for the retirement of its preferred shares and the increase of its common shares.

On May 6, 1977, the stockholders approved a resolution to increase the capital stock from ₱20.00 million (2.00 million shares at ₱10.00 par value) to ₱30.00 million (3.00 million shares at ₱10.00 par value) and that subscription to the capital stock increase in the amount of ₱2.00 million shall be paid through stock dividend. In December 1977, the SEC approved the registration of the capital stock increase and stock dividend declaration.

On February 9, 1981, the SEC approved the Parent Company's application for the registration of its increase in authorized capital stock from ₱30.00 million (3.00 million shares at ₱10.00 par value) to ₱50.00 million (5.00 million shares at ₱10.00 par value). Capital base went up from ₱30.00 million to ₱40.25 million due to the ₱10.25 million given as stock dividend.

In 1982, the Parent Company distributed ₱9.75 million stock dividend to complete the outstanding capital stock to the full ₱50.00 million which is also the authorized capitalization.

On November 9, 1983, the stockholders approved the increase in authorized capital stock from ₱50.00 million (5.00 million shares at ₱10.00 par value) to ₱100.00 million (10.00 million shares at ₱10.00 par value) and the declaration of a 25% stock dividend or an equivalent sum of ₱12.50 million on such increase to stockholders of record as at November 9, 1983. The increase in authorized capital stock and stock dividend declaration was approved by the SEC on May 4, 1984.

On June 10, 1985, a 10% stock dividend was declared to stockholders of record as at May 10, 1985. The weighted average shares outstanding and all per share amounts included in the financial statements are based on the increased number of shares giving retroactive effect to these stock dividends.



On February 21, 1985, the Makati Stock Exchange approved the listing of 10.00 million common shares of the Parent Company's capital stock which are duly registered with the SEC.

On May 9, 1986, a stock dividend of 21.212% was declared to stockholders of record as at May 28, 1986. The weighted average shares outstanding and all per share amounts included in the financial statements are based on the increased number of shares giving retroactive effect to these stocks dividend.

On January 12, 1987, the stockholders approved to increase the authorized capital stock from ₱100.00 million to ₱200.00 million; and the declaration of 25% stock dividend to stockholders of record as at February 11, 1987 to cover subscription to the said capital stock increase. On June 30, 1987, the SEC approved the application for such increase.

In February 1988, the SEC, for registration and licensing purposes with the PSE, issued to the Parent Company a Certificate of permit to sell securities which authorizes the sale of the said capital stock increase of 10.00 million common shares worth ₱100.00 million to the public.

On April 12, 1988, a stock dividend of 40% was declared to stockholders of record as at May 26, 1988.

On May 10, 1989, the stockholders declared a stock dividend of 14.2857% to stockholders of record as at May 29, 1989. On the same date, the stockholders subsequently approved to increase the authorized capital stock from ₱200.00 million to ₱500.00 million which was approved by the SEC on September 4, 1989.

On May 10, 1991, a 10% stock dividend was declared to stockholders of record as at July 26, 1991.

On May 14, 1993, a 20% stock dividend was declared to stockholders of record as at June 12, 1993.

On May 9, 1997, the BOD approved the declaration of stock dividends of 3.70 million common shares equivalent to 10.1928% to stockholders of record as at June 6, 1997. Consequently, the number of common shares outstanding was increased from 36.30 million shares to 40.00 million common shares.

On July 27, 2011, the BOD declared a 25% stock dividend equivalent to 10.00 million shares amounting to ₱100.00 million with ₱10.00 par value to stockholders of record as at September 15, 2011. The stock certificates were issued and distributed on February 20, 2012.

On January 13, 2015, the SEC approved the issuance of the stock dividend to stockholders of record as at January 30, 2015. The stock certificates were issued and distributed to the stockholders on February 23, 2015. Accordingly, stock dividends distributable amounting to ₱375.00 million recognized as at December 31, 2014 was derecognized in 2015.

On November 16, 2015, the BOD declared 71.42% stock dividend or 62.50 million shares to be taken from the reversal of \$\mathbb{P}\$1.82 billion appropriated retained earnings as at December 31, 2014. On December 15, 2015, the SEC approved the issuance of the stock dividend. The stock certificates were issued and distributed to the stockholders on December 21, 2015.



Retained Earnings

As at December 31, 2019 and 2018, retained earnings include net accumulated earnings of subsidiaries amounting to ₱74.98 million and ₱34.29 million, respectively. This amount is also not available for dividend distribution.

Below is the summary of cash dividends declared for the years ended 2019, 2018 and 2017:

Date of Declaration	Date of Record	Date of payment	Dividend per share	Total amount
March 22, 2017	April 07, 2017	April 21, 2017	₽0.75	112.5 million
March 21, 2018	April 06, 2018	April 30, 2018	₽0.50	75.0 million
October 24, 2018	November 12, 2018	December 7, 2018	₽0.50	75.0 million
April 24, 2019	May 10, 2019	May 17, 2019	₽0.30	45.0 million

16. Revenue from Contracts with Customers

Disaggregated Revenue Information

Below is the disaggregation of the Group's revenue from contracts with customers by major sources:

	2019	2018	2017
Sales of bakery flour	₽644,023,793	₽654,544,060	₽671,999,632
Sales of mill feeds	98,442,432	68,335,655	65,482,721
	₽742,466,225	₽722,879,715	₽737,482,353

Performance Obligations

Revenues from sale of bakery flour and mill feeds are recognized when the goods are sold at a point in time upon delivery or transfer of control of goods.

Contract Balances

The Group's trade receivables from related parties amounting to ₱695.58 million and ₱701.92 million as at December 31, 2019 and 2018, respectively, arise from sale of flour and mill feeds with its related parties. These are noninterest-bearing with average credit terms of 120 days (see Note 5).

The Group has no contract assets and contract liabilities as at December 31, 2019 and 2018.

17. Cost of Sales

	2019	2018	2017
Materials used	₽526,683,003	₽540,654,610	P 457,162,790
Direct labor (see Note 19)	51,280,079	50,184,861	52,099,199
Overhead:			
Utilities	25,112,072	25,253,104	29,410,360
Depreciation (see Note 11)	6,236,584	7,080,196	8,665,901
Repairs and maintenance	4,314,916	3,440,569	3,614,695
Other factory overhead	5,729,934	5,865,015	6,403,539
	₽619,356,588	₽632,478,355	₽557,356,484



18. Expenses

Administrative Expenses

	2019	2018	201
Employee benefits and bonuses			
(see Notes 19, 21 and 25)	₽37,280,764	₽38,528,602	₽47,843,97
Salaries and wages			
(see Notes 19 and 25)	34,110,718	31,093,623	29,574,91
Outside services	20,120,373	24,025,924	17,547,78
Taxes and licenses	16,846,093	22,495,259	11,578,52
Membership and subscription	9,890,218	5,793,431	7,005,37
Commission	4,740,575	321,200	300,00
Depreciation and amortization			
(see Notes 11 and 12)	2,921,716	4,524,352	5,492,49
Insurance	2,318,692	1,633,809	1,678,52
Communication, light and water	1,689,967	1,710,601	1,476,93
Representation	1,288,669	1,430,512	2,687,29
Per diem	760,000	770,000	765,00
Donations and contribution	749,783	1,717,425	1,807,46
Repairs and maintenance	975,926	641,386	505,46
Provision for expected credit losses	,	•	
(see Note 5)	493,705	_	
Office supplies	446,950	569,753	667,33
Rent	· _	1,767,255	4,692,55
Others	5,910,716	6,550,710	1,782,35
	₽140,544,865	₽143,573,842	₽135,405,99
ing Expenses	2019	2018	201
Promotional and marketing expenses			
(see Note 25)	₽35,035,916	₽35,046,083	₽33,022,90
Depreciation and amortization		, ,	, ,-
(see Note 11)	1,548,284	1,603,583	1,719,01
Freight and handling fees	983,520	1,068,548	1,156,75
•	10,589	10,109	,, -
Others			

Interest Expense

	2019	2018	2017
Notes payable (see Note 13)	₽48,801,460	₽11,601,877	₽11,405,857
Liabilities under trust receipts (see Note 7)	2,716,779	1,461,988	1,166,801
Deposits on long-term leases	2,710,777	1,101,500	1,100,001
(see Note 26)	1,685,495	401,623	21,181
	₽53,203,734	₽13,465,488	₽12,593,839



19. Personnel Costs

	2019	2018	2017
Direct labor (see Note 17)	₽51,280,079	₽50,184,861	₽52,099,199
Salaries and wages			
(see Notes 18 and 25)	34,110,718	31,093,623	29,574,910
Bonus and allowances (see Note 18)	20,547,689	23,606,192	26,767,101
Retirement benefits costs			
(see Notes 18, 21 and 25)	10,570,847	9,376,921	13,499,265
Other employee benefits			
(see Notes 18 and 25)	6,162,228	5,545,489	7,577,610
	₽122,671,561	₽119,807,086	₱129,518,085

20. Other Income (Charges) - Net

	2019	2018	2017
Fair value gain (loss) on financial			
assets at FVTPL (see Note 6)	₽ 13,660,256	(₱13,263,851)	(₱5,351,084)
Utilities charges	11,210,646	791,990	1,208,718
Loss on sale of financial assets at			
FVTPL (see Note 6)	(4,910,880)	(198,510)	_
Gain on sale of financial assets at			
FVOCI/AFS investments			
(see Note 9)	19,640	_	1,514,450
Gain on sale of investment property			
(see Note 10)	_	76,154,837	_
Other income (charges) - net	(1,686,759)	7,951,810	(3,656,165)
	₽18,292,903	₽71,436,276	(₱6,284,081)

Utilities charges include water and electricity consumption charged to tenants.

Others include provision for losses, realized foreign exchange gains and other miscellaneous income and expenses.



21. Retirement Benefits Costs

The Parent Company has a non-contributory defined benefit retirement plan covering its regular employees. Under the terms of the Collective Bargaining Agreement, the Parent Group is required to pay its regular employees retirement benefits of 30 days for every year of credited service upon reaching the compulsory retirement age of 65. Optional retirement is allowed for an employee who reaches the age of 50 and has completed 20 years of credited service to the Parent Company.

LPC also has a non-contributory defined benefit retirement plan covering its regular employees.

The Retirement Plan Committee is responsible for the general admission of the Retirement Plan and the management of the retirement fund. The Retirement Plan Committee may seek the advice of counsel and appoint an investment manager or managers to the retirement fund, an independent accountant to audit the fund and an actuary to value the fund.

Changes in net retirement liability as at December 31, 2019 and 2018 follow:

							Remeasuremen	its in Other Compi	rehensive Income		
		Net Retireme	ent Cost in Profit or	Loss in the		Actuarial Loss	Actuarial		Actuarial		
		Consolidated Sta	tements of Compre	hensive Income	Benefits	Excluding	Changes	Actuarial	Changes		
	Balance at	Current			Directly Paid	Amount	Arising from	Changes	Arising from		
	Beginning	Service			by the	included in	Financial	Arising from	Demographic		Balance at
	of Year	Cost	Net Interest	Subtotal	Group	Net Interest	Assumptions	Experience	Assumptions	Subtotal	End of Year
December 31, 2019											
Present value of defined benefit obligation	₽ 107,897,871	₽4,167,383	₽8,153,177	₱12,320,560	(₱6,415,858)	₽-	₽19,069,566	(₱5,268,410)	₽-	₽13,801,156	₽127,603,729
Fair value of plan assets	23,208,857	_	1,749,713	1,749,713	_	2,751,845	_	-	_	2,751,845	27,710,415
Net defined benefit liability	₽84,689,014	₽4,167,383	₽6,403,464	₽10,570,847	(₱6,415,858)	(₽ 2,751,845)	₽19,069,566	(P 5,268,410)	₽-	₽11,049,311	₽99,893,314
December 31, 2018											
Present value of defined benefit obligation	₽127,310,328	₽3,759,422	₽7.174.476	₽10,933,898	(P 15,737,776)	₽_	(P 504,539)	(P 15,763,596)	₽1,659,556	(P 14,608,579)	₽107,897,871
Fair value of plan assets	27,541,446	-	1,556,977	1,556,977	-	(986,037)	(4,903,529)	(110,700,000)	-	(5,889,566)	23,208,857
Net defined benefit liability	₽99,768,882	₽3,759,422	₽5,617,499	₽9,376,921	(P 15,737,776)	₽986,037	₽4,398,990	(P 15,763,596)	₽1,659,556	(₱8,719,013)	₽84,689,014



The breakdown of net retirement plan liability per entity follows:

	2019	2018
Parent Company	₽94,131,361	₽78,730,080
LPC	5,761,953	5,958,934
	₽99,893,314	₽84,689,014

The Parent Company is expected to contribute \$\frac{1}{2}25.00\$ million to its defined benefit pension plan in 2020.

The overall expected rate of return used to determine present value of defined benefit obligation and fair value of plan assets is based on the prevailing rate of return on government securities applicable to the period over which the obligation is to be settled.

The composition of the plan assets follows:

	2019	2018
Cash in banks	₽7,645,837	₽7,248,225
Receivables	776,217	752,112
Investments in equity securities:		
Industrial	22,361,105	18,766,269
Mining and oil	1,718,066	1,116,150
Services	1,590,000	1,608,000
Others	846,280	945,191
Liabilities (see Note 25)	(7,227,090)	(7,227,090)
	₽27,710,415	₽23,208,857

Investments in equity securities can be transacted through the PSE. The plan assets include shares of stock of the Parent Company with fair value of ₱9.90 million and ₱10.01 million as at December 31, 2019 and 2018, respectively. Fair value loss recognized by the retirement plan assets for the changes in market values of the shares of stock of the Parent Company amounted to ₱0.11 million in 2019 and ₱4.02 million in 2018. With respect to the plan's investment in the Parent Company's shares of stock:

- a. There are no restrictions or limitations on the shares provided in the plan,
- b. The Board of Trustees of the plan exercises voting rights over the shares, and
- c. There was no material gain or loss over the shares in 2019, 2018 and 2017.

The carrying amount of the Group's plan assets represents their fair values as at December 31, 2019 and 2018.

The latest actuarial valuation of the Group's plan is as at December 31, 2019. The principal actuarial assumptions used to determine retirement benefits costs as at January 1 are as follows:

	2019	2018
Discount rate	5.08%-5.32%	7.18%-7.59%
Future salary increases	5.00%	5.00%

The Retirement Plan Committee has no specific matching strategy between the plan assets and the plan liabilities.



Movements in the principal actuarial assumptions may result in an increase or decrease in the yearend defined benefit obligation (DBO). As such, the following sensitivity analysis shows the effects of 100 basis points (bps) movement in the discount and salary increase rates as at December 31:

		2019		2018	
	_	Increase	Increase	Increase	Increase
		(decrease)	(decrease)	(decrease)	(decrease)
		in rate	in DBO	in rate	in DBO
Discount rate	+100 bps	8.6%	(P 10,055,730)	(3.5%)	(₱3,497,550)
	- 100 bps	(7.5%)	8,702,281	3.8%	3,738,312
Salary increase rate	+100 bps	8.6%	9,986,327	7.9%	7,863,550
	-100 bps	(7.5%)	(8,805,068)	(7.1%)	(6,992,512)

In 2019, the average duration of the defined benefit obligation at the end of the period is 8.0 years for the Parent Company and 4.6 years for LPC. In 2018, the average duration of the defined benefit obligation at the end of the period is 7.3 years for the Parent Company and 4.9 years for LPC.

The table below shows the payments that are to be made in the future years out of the defined benefit obligation as at December 31:

	2019	2018
Year 1	₽ 28,474,894	₽25,522,651
Year 2	2,844,087	4,809,635
Year 3	7,090,929	5,991,218
Year 4	7,417,623	5,933,923
Year 5	9,993,851	9,131,939
Year 6- 10	58,688,526	64,489,966

Other Comprehensive Income

Movements in remeasurement gains (losses) on retirement benefits recognized in "other components of equity" under the equity section of the consolidated statements of financial position follows:

	2019	2018
Beginning balance	₽2,919,808	(₱3,183,501)
Remeasurement gains (losses) on retirement benefits		
in other comprehensive income:		
Actuarial gain (loss) on defined benefit		
obligation	(13,801,156)	14,608,579
Remeasurement gain (loss) on plan assets	2,751,845	(5,889,566)
Total	(11,049,311)	8,719,013
Income tax effect	3,314,793	(2,615,704)
	(7,734,518)	6,103,309
Ending balance	(₽4,814,710)	₽2,919,808



22. Provisions and Contingencies

a. Application for Exemption of Properties from Republic Act (R.A.) 6657

In 2015, the Group submitted with the Department of Agrarian Reform (DAR) its Application for Exemption from Comprehensive Agrarian Reform Program (CARP), also known as R.A. 6657, for its land property. The Application for Exemption was partially granted in 2016. In August 2016, the Group filed a Motion for Partial Reconsideration on the remaining hectares of the said land property with a carrying value of ₱1.03 million. As at December 31, 2019, the appeal is still under review of the DAR.

b. Tax Assessments

As discussed in Note 3, the Group is currently involved in certain tax assessments and claims occurring in the ordinary course of business.

In consultation with the Group's external legal counsels, management believes that the ultimate disposition of the above matters will not have any material adverse effect on the Group's operations or its financial condition.

No further details were provided as allowed under PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, because these may prejudice the Group's position in relation to these ongoing claims and assessments.

23. Income Taxes

Current Income Tax

In 2019 and 2018, the Group's provision for current income tax represents RCIT, except for the Parent Company's provision which represents MCIT. In 2017, the Group's provision for current income tax represents RCIT.

The reconciliation of the provision for income tax computed at the statutory income tax rate with the provision for income tax as shown in the consolidated statements of comprehensive income follows:

	2019	2018	2017
Income tax at statutory income			_
tax rate	₽ 29,702,641	₽34,498,389	₽37,211,165
Additions to (reductions in) income			
tax resulting from:			
Dividend income exempt from			
tax	(11,279,601)	(12,624,393)	(10,813,075)
Interest income subjected to			
final tax	(7,564,083)	(7,806,052)	(7,976,072)
Movement in unrecognized			
deferred tax assets	2,653,899	14,413,707	(1,033,470)
Loss (gain) on sale and fair	, ,	, ,	(, , , ,
value changes on financial			
assets at FVTPL	(2,624,812)	4,038,708	1,605,325

(Forward)



	2019	2018	2017
Nondeductible expenses	₽2,152,705	₽2,846,394	₱2,355,581
Expired NOLCO	807,200	458,673	_
Sale of investment property subjected to capital gains			
tax	_	(22,846,451)	_
	₽13,847,949	₽12,978,975	₽21,349,454

Deferred Income Tax

The Group's deferred tax assets (liabilities) as at December 31 follow:

	2019	2018
Parent Company		_
Deferred tax assets:		
Net retirement plan liability	₽28,239,408	₽25,406,704
Advance rental	_	3,326,130
Allowance for doubtful accounts	_	329,676
Deferred tax liabilities:		
Accrued rent	(355,430)	(2,534,482)
Unrealized foreign exchange gain	(141,834)	
Net deferred tax assets	₽27,742,144	₽26,528,028
Subsidiaries:		
Deferred tax assets:		
Net retirement plan liability	₽1,728,586	₽_
Advance rental	708,122	_
Deferred tax liability -		
Accrued rent	(8,827,766)	
Net deferred tax liability	(P 6,391,058)	₽

Deferred tax assets for the following deductible temporary differences, unused NOLCO and MCIT have not been recognized as management assessed that no sufficient future taxable profits will be available to allow all or part of the deferred tax assets to be utilized:

	2019	2018
Provision for:		
Probable losses	₽8,728,390	₽5,594,337
Expected credit losses	1,592,626	_
NOLCO	45,864,255	48,414,168
MCIT	5,223,539	2,320,966
Unamortized past service cost	9,110,663	12,116,348
	₽70,519,473	₽68,445,819

As at December 31, 2019 and 2018, the Group did not recognize deferred tax asset on impairment loss on financial assets at FVTPL amounting to \$\mathbb{P}40.60\$ million as management believes that that there is no capital gain against which the impairment loss can be offset to realize the benefit of such deferred tax asset.



As at December 31, 2019, the Group's NOLCO and MCIT that can be claimed as deduction against taxable income and regular income tax due, respectively, are as follows:

Year Incurred	Expiry Year	NOLCO	MCIT
2016	2019	₽2,690,668	₽_
2017	2020	821,698	_
2018	2021	44,901,802	2,320,966
2019	2022	2,290,993	2,902,573
		50,705,161	5,223,539
Less: Applied in 2019		2,150,238	_
Expired in 2019		2,690,668	
		₽45,864,255	₽5,223,539

24. Basic/Diluted Earnings Per Share

The computation of basic/diluted earnings per share is as follows:

	2019	2018	2017
Consolidated net income	₽85,160,856	₽102,015,654	₽102,687,764
Divided by weighted average number			
of shares (see Note 15)	150,000,000	150,000,000	150,000,000
Basic/diluted earnings per share	₽0.57	₽0.68	₽0.68

The Group does not have potentially dilutive common shares as at December 31, 2019, 2018 and 2017. Therefore, the basic and diluted earnings per share are the same.

25. Related Party Transactions

Related party relationship exists when the party has the ability to control directly or indirectly, through one or more intermediaries or exercise significant influence over the other party in making financial and operating decisions. Such relationships also exist between and/or among entities which are under common control with the reporting entity and its key management personnel, directors or stockholders. In considering each possible related party relationship, attention is directed to the substance of the relationships, and not merely to the legal form.

Related party receivables are generally settled in cash.

a. The transactions with its related parties for each of the years and their account balances As at December 31 follow:

			Amount/Volume	e Outsta	inding Receivable		
]	Income (Expense))	Balance		
	2019	2018	2017	2019	2018	Terms	Conditions
Stockholder Parity Values, Inc.							
Sales	₽408,876,372	₱445,864,781	₽457,689,094	₽414,444,933	₽397,331,822	120 days	Unsecured, not impaired
Rent income	2,116,940	2,015,497	2,073,185	_	233,946	30 days	Unsecured, not impaired
Promotional and marketing expenses	(29,750,000)	(29,750,000)	(28,050,000)	-	_	On demand	_
Rent expense	-	1,009,290	1,607,143	-	_	30 days	Unsecured, not impaired
Others (Forward)	(6,696)	_	_	(6,696)	-	30 days	Unsecured, not impaired



			Amount/Volume	Outsta	inding Receivable		
		Iı	ncome (Expense)		Balance		
	2019	2018	2017	2019	2018	Terms	Conditions
Under Common Control Liberty Commodities Corporatio	n						
Sales	₽171,250,718	₽149,817,998	₱142,641,002	₽137,658,893	₱128,863,955	120 days	Unsecured, not impaired
Rent income	2,752,984	2,499,124	2,669,836	278,793	130,615	30 days	Unsecured, not impaired
Promotional and marketing expenses	(5,250,000)	(5,250,000)	(4,950,000)	_	-	On demand	-
Sale of land	_	76,529,000	_	_	765,290	On demand	_
Trade Demands Corporation							
Sales	162,339,135	127,196,936	137,152,257	143,481,093	175,724,815	120 days	Unsecured; with impairment of \$\P1,592,626\$ and \$\P1,098,921\$ as at December 31, 2019 and 2018
Other related parties Officers and employees							
Advances	1,047,238	846,346	1,057,599	904,099	846,346	On demand	Unsecured; not impaired
Others	-	-	-	7,227,090	7,227,090	On demand	Unsecured; not impaired
Trade receivables from							
related parties (see Note 5)				₽695,584,919	₽701,920,592		
Rent receivables from related parties (see Note 5)				278,793	364,561		
Advances to officers and employees (see Note 5)				904,099	846,346		
Others (see Note 5)				7,220,394	7,992,380		
				, ==,,===	. , – ,		

Promotional and marketing expenses are amounts paid outright in cash to related party distributors for the Group's support in their advertising and promotional activities.

Outstanding balances of the intercompany receivables at year-end are unsecured, interest-free and settlement occurs in cash. There have been no guarantees received for any related party receivables. There is no impairment on receivables relating to amounts owed by related parties for both years.

- b. The Parent Company also has a receivable from its retirement plan amounting to ₱7.23 million as at December 31, 2019 and 2018 which is recorded under "Receivables others" account in the consolidated statements of financial position. The members of the Retirement Plan Committee are directors or officers of the Parent Company.
- c. The key management personnel compensation is as follows:

2019	2018	2017
P17,316,738	₽19,239,645	₽19,713,404
32,568,268	29,314,432	35,825,407
P49,885,006	₽48,554,077	₽55,538,811
	32,568,268	32,568,268 29,314,432

Short-term employee benefits include management bonus given to the Group's directors and officers (see Notes 18 and 19).



26. Leases

The Group leases out office spaces on its investment properties under various operating leases. The leases are for a term of one to ten years and may be renewed upon mutual agreement of the parties.

Under the lease contracts, the lessees are required to pay security deposits and advance rental. These are shown under "Deposits on long-term leases" account in the consolidated statements of financial position and are recorded at their accreted values which amounted to ₱29.68 million and ₱26.31 million as at December 31, 2019 and 2018, respectively. Accretion of interest, included in interest expense in profit or loss, amounted to ₱1.69 million in 2019, ₱0.40 million in 2018 and ₱0.03 million in 2017.

Unearned rental income, which includes advance rental and excess of the principal amount of the long-term deposits over its present value and will be amortized on a straight-line basis over the lease term, amounted to ₱15.72 million and ₱24.01 million as at December 31, 2019 and 2018, respectively.

Accrued rent, which represents the excess of rental income recognized using the straight-line method over the rental income based on the terms of the lease agreements, amounted to \$\frac{1}{2}\$29.43 million and \$\frac{1}{2}\$6.62 million as at December 31, 2019 and 2018, respectively.

The future minimum lease receivables under non-cancellable leases on its investment properties are as follows:

	2019	2018
Within one year	₽195,540,767	₽88,969,841
After one year but not more than five years	705,266,884	122,640,326
More than five years	521,443,148	_
	₽1,422,250,799	₽211,610,167

27. Financial Instruments and Financial Risk Management Objectives and Policies

The Group's principal financial instruments consist of cash and cash equivalents, trade receivables, financial assets at FVTPL, financial assets at FVOCI, and notes payable. The main purpose of these financial instruments is to fund the Group's operations. The other financial assets and financial liabilities arising directly from its operations are refundable deposits recorded under "Other noncurrent assets" account, liabilities under trust receipts, accounts payable and accrued expenses.

The main risks arising from the Group's financial instruments are credit risk, equity price risk, and liquidity risk. The Group's exposure to foreign currency risk is minimal as this only relates to the Group's foreign currency-denominated cash in banks. The Group's exposure to interest rate risk is minimal as the interest of notes payable are stated at fixed rate. The BOD reviews and approves policies for managing each of these risks.

Credit Risk

Credit risk represents the loss that the Group would incur if the counterparty failed to perform under its contractual obligations. The Group has established controls and procedures in its credit policy to determine and monitor the credit worthiness of customers and counterparties. The Group is operating under a sound credit-granting process over its distributors. Credit monitoring process involves a weekly check over collections based on a benchmark.



The Group is also potentially subject to concentrations of credit risk in its accounts receivable. Approximately all of the Group's entire trade receivables and revenues are concentrated with its three distributors as at December 31, 2019 and 2018. The Group has been transacting business with these distributors for a long time and has not encountered any credit issue with them. While there is delay in collection of some trade receivables (those classified under "Past due but not impaired") the Group is in close coordination with the distributor to bring their accounts to current. With respect to credit risk arising from the other financial assets of the Group, which comprise cash and cash equivalents, financial assets at FVTPL, financial assets at FVOCI, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. There are no collaterals or other credit enhancements held over these assets.

Credit Risk Exposures. The table below shows the gross maximum exposure to on- and off-balance sheet credit risk exposures of the Group, without considering the effects of collateral, credit enhancements and other credit risk mitigation techniques as at December 31:

	2019	2018
Financial assets at amortized cost		
Cash and cash equivalents*	₽ 168,154,952	₽78,589,161
Trade and other receivables**	723,612,130	726,798,280
Other noncurrent assets***	6,366,883	5,743,834
Financial assets at FVTPL	39,142,457	157,453,153
Financial assets at FVOCI	1,177,783,424	1,168,856,451
	₽2,115,059,846	₱2,137,440,879

^{*}excluding cash on hand, amounting to P37,940 and P33,476 as at December 31, 2019 and 2018, respectively..

** before considering provision for expected credit losses P1,592,626 and P1,098,921 for past due and impaired accounts and excluding advances to officers and employees amounting to P2,878,317 and P846,346 as at

The following table summarizes the credit quality of the Group's financial assets per category as at December 31:

	2019					
	Stage 1	Stage 2	Stage 3	_		
	12-month ECL	Lifetime ECL	Credit Impaired	Total		
Low	₽684,951,278	₽580,131,037	₽_	₽1,265,082,315		
Moderate	_	143,481,093	_	143,481,093		
High	-	-	_			
Gross carrying amount	684,951,278	723,612,130	_	₽1,408,563,408		
ECL	_	1,592,626	_	1,592,626		
Carrying amount	₽684,951,278	₽722,019,504	₽_	₽1,406,970,782		

		2018		
	Stage 1	Stage 2	Stage 3	
	12-month ECL	Lifetime ECL	Credit Impaired	Total
Low	₽601,206,183	₽551,073,465	₽–	₱1,152,279,648
Moderate	_	175,724,815	_	175,724,815
High	_	_	_	<u> </u>
Gross carrying amount	601,206,183	726,798,280	_	₱1,328,004,463
ECL	_	1,098,921	_	1,098,921
Carrying amount	₽601,206,183	₽725,699,359	₽–	₽1,326,905,542



December 31, 2019 and 2018, respectively.

***excluding advances to suppliers amounting to \$\mathbb{P}50,262,409\$ and \$\mathbb{P}220,480\$ and computer software amounting to \$\mathbb{P}350,626\$ and \$\mathbb{P}636,139\$ as at December 31, 2019 and 2018, respectively.

The credit quality of the financial assets was determined as follows:

Low Risk - This includes cash and cash equivalents and financial assets at FVOCI with recycling with counterparties with good credit or bank standing, thus credit risk is minimal. This normally includes large prime financial institutions, companies and government agencies. For receivables, this consists of accounts with counterparties with no history of default on the agreed contract terms.

Moderate Risk - This includes receivables with counterparties with little history of default on the agreed contract terms.

High Risk - This includes receivables that consist of accounts with counterparties with history of default on the agreed contract terms.

Set out below is the information about the credit risk exposure on the Group's trade receivables and rent receivables using a provision matrix:

					201	19			
	Current	1-30 days	31 - 60 days	61-90 days	91-120 days	121-150 days	151-180 days	More than 180 days	Total
Trade receivables -									
TDC									
Expected credit									
loss rate	0.38%	1.51%	1.51%	1.51%	1.51%	1.51%	1.56%	2.14%	
Estimated total gross carrying									
amount at									
default	₽59,021,982	₽13,838,039	₽12,603,691	₽11,542,799	₽11,136,757	₽10,506,405	₽10,554,534	₽14,276,886	₽143,481,093
Expected credit	222.216	200.062	100.001	474.040	4.00.004	4.50.55	4 6 7 4 2 4	207 200	1 500 (0)
loss	222,216	208,862	190,231	174,219	168,091	158,576	165,131	305,300	1,592,626
					201	10			
					201	18			
								More than	
	Current	1-30 days	31 - 60 days	61-90 days	91-120 days	121-150 days	151-180 days	180 days	Total
Trade receivables -									
TDC									
Expected credit									
loss rate	0.13%	0.54%	0.54%	0.54%	0.54%	0.54%	0.54%	1.22%	
Estimated total gross carrying									
amount at									
default	₽51,950,349	₽11,331,159	₽13,188,841	₽10,719,086	₽11,500,678	₽12,194,275	₽11,380,783	₽53,459,644	₽175,724,815
Expected credit									
loss	65,716	61,461	71,343	58,197	62,441	66,207	61,489	652,067	1,098,921

As at December 31, 2019 and 2018, no allowance for expected credit losses are recognized for trade receivables other than receivable from Trade Demands Corporation, and rent receivables subjected to impairment.

Equity Price Risk

Equity price risk is the risk that the value of a financial instrument will fluctuate because of changes in market prices. The Group is exposed to equity price risk because of investments in quoted equity securities, which are classified in the consolidated statements of financial position as financial assets at FVTPL and AFS investments.

The Group's policy is to maintain the risk to an acceptable level. Movement of share price is monitored regularly to determine impact on its financial position. The Group has determined that a decrease on the PSEi index could have an impact on the profit or loss or equity, depending on bwhether the decline is significant or prolonged. An increase on the PSEi index would only impact equity, but would not have an effect on profit or loss.



As at December 31, 2019 and 2018, the effect on profit or loss and equity as a result of an increase (decrease) in fair value of equity securities classified as financial assets at FVTPL and in fair value of financial assets classified at FVOCI follows:

	2019			
	Increase (decreas			
	Increase (decrease) in rate	in profit or loss/equity		
Financial assets at FVTPL	19%	₽2,460,694		
	(19%)	(2,460,694)		
Financial assets at FVOCI	6%	27,197,794		
	(6%)	(27,197,794)		
	2018			
	Increase (decrease			
	Increase	in profit or		
	(decrease) in rate	loss/equity		
Financial assets at FVTPL	26%	₽3,067,548		
	(26%)	(3,067,548)		
Financial assets at FVOCI	5%	8,367,975		
	(5%)	(8,367,975)		

Liquidity Risk

Liquidity risk is the risk that the Group will be unable to pay its obligations when they fall due under normal and stress circumstances. The Group manages liquidity risk by maintaining a balance between continuity of funding and flexibility. Treasury controls and procedures are in place to ensure that sufficient cash is maintained to cover daily operational and working capital requirements. Management closely monitors the Group's future and contingent obligations and sets up required cash reserves as necessary in accordance with internal policies.

The tables below summarize the maturity profile of financial assets that can be used by the Group to manage its liquidity risks and the maturity profile of the Group's other financial liabilities as at December 31:

	2019					
		Less than		More than		
	On Demand	3 Months	3 to 12 Months	12 Months	Total	
Financial Assets						
Financial assets at amortized cost:						
Cash and cash equivalents:						
Cash in banks	₽102,440,941	₽-	₽_	₽_	₱102,440,941	
Cash equivalents	65,714,011	_	_	_	65,714,011	
Trade receivables from related parties	367,900,589	202,313,702	123,778,002	1,592,626	695,584,919	
Rent receivables:						
Third parties	8,735,650	_	_	_	8,735,650	
Related parties	278,793	_	_	_	278,793	
Advances to a broker	8,384,356	_	_	_	8,384,356	
Other receivables	10,628,412	_	_	_	10,628,412	
Other noncurrent assets	_	_	_	6,366,883	6,366,883	
Financial assets at FVTPL	39,142,457	_	_	_	39,142,457	
Financial assets at FVOCI:						
Equity securities	_	_	_	667,353,981	667,353,981	
Debt securities	_	35,021,350	28,662,903	446,745,190	510,429,443	
Total financial assets	603,225,209	237,335,052	152,440,905	1,122,058,680	2,115,059,846	

(Forward)



			2019		
-		Less than		More than	
	On Demand	3 Months	3 to 12 Months	12 Months	Total
Financial Liabilities					
Notes payable, including interest	₽–	₽–	₽634,753,341	₽-	₱634,753,341
Accounts payable and other current liabilities:					
Trade payables	18,508,652	_	-	-	18,508,652
Liabilities under trust receipts	_	70,417,269	_	_	70,417,269
Accrued liabilities – inventory in transit	_	57,498,654	-	-	57,498,654
Dividends payable	32,051,412	-	_	_	32,051,412
Customers and tenants' deposits	5,457,264	724,340	4,773,195	1,047,559	12,002,358
Construction bond	3,845,528	_	-	-	3,845,528
Accrued selling, freight, outside services and					
other expenses	15,337,413	_	_	_	15,337,413
Deposits on long-term leases	_	_	2,422,935	13,292,628	15,715,563
Total financial liabilities	75,200,269	128,640,263	641,949,471	14,340,187	860,130,190
Net financial asset (liabilities)	₽528,024,940	₽108,694,789	(P 489,508,566)	₽1,107,718,493	₽1,254,929,656
			2018		
-		Less than		More than	
	On Demand	3 Months	3 to 12 Months	12 Months	Total
Financial Assets	on Dummin	2 IVIOIIVII	5 to 12 1110111111	12 1/10111110	1000
Financial assets at amortized cost:					
Cash and cash equivalents:					
Cash in banks	₽78,589,161	₽_	₽_	₽_	₽78,589,161
Trade receivables from related parties	308,874,012	391,947,659	_	1,098,921	701,920,592
Rent receivables:	500,071,012	371,717,037		1,070,721	701,520,552
Third parties	7,527,455				7,527,455
Related parties	364,561	_	_	_	364,561
Advances to a broker	4,433,308	_	_	_	4,433,308
Other receivables	1,099,180	11,453,184	_	_	12,552,364
Other noncurrent assets	1,099,100	11,433,104	_	5,743,834	5,743,834
Financial assets at FVTPL	157,453,153	_	_	3,743,634	157,453,153
Financial assets at FVOCI:	137,433,133	_	_	_	137,433,133
	191 105 202		451 117 061	19,760,000	651 002 262
Equity securities Debt securities	181,105,302	_	451,117,961	516,873,188	651,983,263
Total financial assets	739,446,132	403,400,843	451,117,961	543,475,943	516,873,188
Financial Liabilities	/39,440,132	403,400,843	431,117,901	343,473,943	2,137,440,879
Notes payable, including interest			772,485,760		772 495 760
Accounts payable and other current liabilities:	_	_	112,465,100	_	772,485,760
Trade payables	21 552 122				21 552 122
Liabilities under trust receipts	31,552,123	98,013,049	_	_	31,552,123 98,013,049
	27.254.472	96,013,049	_	_	
Dividends payable	37,254,472	_	_	15 000 000	37,254,472
Retention payable Customers and tenants' deposits	_	_	11 927 669	15,000,000	15,000,000
Construction bond	1 660 216	_	11,837,668	_	11,837,668
Accrued selling, freight, outside services and	1,668,216	_	_	_	1,668,216
	12,699,805				12,699,805
other expenses Deposits on long-term leases	12,099,803	_	11 220 055	27 905 170	
	02 174 (16	00.012.040	11,330,855	27,805,179	39,136,034
Total financial liabilities	83,174,616	98,013,049	795,654,283	42,805,179	1,019,647,127
Net financial asset (liabilities)	₽670,639,537	₽305,387,794	(P 344,536,322)	₽500,670,764	₽1,117,793,752

Fair Value
The carrying values of cash and cash equivalents, receivables, notes payable, accounts payable and other current liabilities approximate their fair values due to their short-term nature. The carrying value of unquoted equity securities approximate their fair values based on the adjusted net asset method. The carrying values deposits on long-term leases were not materially different from their calculated fair values estimated by discounting future cash flows using rates currently available for debt on similar terms and remaining maturities.



The following are the Group's financial instruments whose carrying amounts are measured at fair value:

	Carryi	Carrying Value		alue
	December 31,	December 31,	December 31,	December 31,
	2019	2018	2019	2018
Financial Assets				
Financial assets at FVTPL	₱39,142,457	₱157,453,153	₽39,142,457	₱157,453,153
Financial assets at FVOCI	1,177,783,424	1,168,856,451	1,177,783,424	1,168,856,451

Financial assets at FVTPL and financial assets at FVOCI are carried at their fair values based on quoted market prices.

Fair Value Hierarchy

Below table presents the fair value measurement hierarchy of the Group's financial assets carried at fair value and nonfinancial assets whose fair values are disclosed as at December 31:

		2019		
	Total	Level 1	Level 2	Level 3
Financial assets measured at				
fair value				
Financial assets at FVTPL	₽39,142,457	₽39,142,457	₽_	₽_
Financial assets at FVOCI:				
Quoted debt securities	510,429,443	510,429,443	_	_
Quoted equity securities	656,743,276	656,743,276	_	_
Unquoted equity securities	10,610,705	_	_	10,610,705
Nonfinancial assets for which fair values are disclosed				
Investment properties	4,678,310,190	_	_	4,678,310,190
		2018		
	Total	Level 1	Level 2	Level 3
Financial assets measured at				
fair value				
Financial assets at FVTPL	₱157,453,153	₱157,453,153	₽_	₽_
Financial assets at FVOCI:				
Quoted debt securities	516,873,188	516,873,188	_	_
Quoted equity securities	639,137,586	639,137,586	_	_
Unquoted equity securities	12,845,677	_	_	12,845,677
Nonfinancial assets for which fair values are disclosed				
Investment properties	3,890,264,131	_	_	3,890,264,131

The disclosures on the fair value of investment properties carried at cost are included in Note 11.

In 2019 and 2018, there were no transfers between the fair value measurement hierarchy levels.



28. Capital Management Policies

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended December 31, 2019 and 2018.

The Group monitors capital by having a daily monitoring of receipts and collections, regular release of disbursements to suppliers, monthly cash flow report preparation and monthly review of capital expenditure requirements. The Group at this point, with its healthy cash flow, is not looking for any bank loans to finance its operations and renovations. The Group strives to earn a minimum return double the annual inflation rate.

The following table summarizes the total capital considered by the Group as at December 31:

	2019	2018
Capital stock	₽1,500,000,000	₽1,500,000,000
Retained earnings	1,282,298,227	1,242,137,371
	₽2,782,298,227	₽2,742,137,371

The Group is not subject to any externally imposed capital requirements.

29. Note to Consolidated Statements of Cash Flows

For the year ended December 31, 2018, the Group's noncash investing activity pertains to purchase of investment properties on account amounting to \$\mathbb{P}7.04\$ million.

Changes in liabilities arising from financing activities

The changes in the Group's liabilities arising from financing activities follow:

		2019		
	January 1	Cash flows	Noncash charges*	December 31
Notes payable	₽ 770,400,000	(P 137,500,000)	₽_	₽632,900,000
Interest payable	2,044,045	(51,703,944)	51,518,240	1,858,341
Dividends payable (see Note 14)	37,254,472	(50,203,060)	45,000,000	32,051,412
Total liabilities	₽809,698,517	(P 239,407,004)	₽96,518,240	₽666,809,753

		2018		
	January 1	Cash flows	Noncash charges*	December 31
Notes payable	₽670,459,530	₱99,940,470	₽–	₽770,400,000
Interest payable	814,165	(11,833,985)	13,063,865	2,044,045
Dividends payable (see Note 14)	28,720,661	(141,466,189)	150,000,000	37,254,472
Total liabilities	₽699,994,356	(P 53,359,704)	₱163,063,865	₽809,698,517



20	117
- 20	11/

	January 1	Cash flows	Noncash charges*	December 31
Notes payable	₽390,913,000	₽279,546,530	₽_	₽670,459,530
Interest payable	842,102	(12,600,596)	12,572,659	814,165
Dividends payable (see Note 14)	9,884,260	(93,663,599)	112,500,000	28,720,661
Total liabilities	₽401,639,362	₽173,282,335	₱125,072,659	₽699,994,356

^{*}Noncash charges pertain to declaration of dividends and accrual of interests on note payable.

30. Events After the Reporting Period

In a move to contain the COVID-19 outbreak, on March 13, 2020, the Office of the President of the Philippines issued a Memorandum directive to impose stringent social distancing measures in the National Capital Region effective March 15, 2020. On March 16, 2020, Presidential Proclamation No. 929 was issued, declaring a State of Calamity throughout the Philippines for a period of six (6) months and imposed an enhanced community quarantine (ECQ) throughout the island of Luzon until April 12, 2020, which was subsequently extended to May 15, 2020. Upon lifting of the ECQ on May 16, 2020, the modified ECQ has been implemented until May 31, 2020 and general community quarantine until June 15, 2020. These measures have caused disruptions to businesses and economic activities, and its impact on businesses continue to evolve.

The Group considers the events surrounding the outbreak as non-adjusting subsequent events, which do not impact its financial position and performance as of and for the year ended December 31, 2019. However, the outbreak could have a material impact on its 2020 financial results and even periods thereafter. Considering the evolving nature of this outbreak, the Group cannot determine at this time the impact to its financial position, performance and cash flows. The Group will continue to monitor the situation.

31. Segment Information

The Group's operating business are organized and managed separately according to industry. The industry segments where the Group operates are as follows:

- a. Bakery flour manufacturing of flour and distribution/sales of its produce.
- b. Mill feed utilization of its by-products and distribution/sales of its produce; and
- c. Real estate and investment leasing of office and commercial units and investment in securities.

The Group has only one geographical segment as its operations are solely based in the Philippines.

The Executive Committee, the Group's chief operating decision maker, monitors operating results of its business segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on gross margin and net income and is measured consistently with gross margin and net income in the consolidated financial statements.

On a consolidated basis, the Group's performance is evaluated based on revenue, income before tax and net income for the year.



The following tables on business segments present the revenue and profit information for each of the three years in the period ended December 31, 2019 and the segment assets as at December 31:

		_		
		2019)	
			Real Estate	
	Bakery Flour	Mill Feed	and Investment	Consolidated
Revenue				
Sales – related parties	₽644,023,793	₽98,442,432	₽-	₽742,466,225
Rental income	-	_	206,586,489	206,586,489
Interest income	-	_	25,369,253	25,369,253
Dividend income	-	_	37,598,668	37,598,668
	644,023,793	98,442,432	269,554,410	1,012,020,635
Cost of sales/services	537,237,070	82,119,518	80,621,237	699,977,825
Gross profit on sales/income	106,786,723	16,322,914	188,933,173	312,042,810
Selling and administrative expenses	(154,506,102)	(23,617,072)		(178,123,174)
Interest expense			(53,203,734)	(53,203,734)
Other charges – net	580,976	88,805	17,623,122	18,292,903
Provision for income tax	´ -	´ –	, , <u> </u>	(13,847,949)
Net income	(P 47,138,403)	(P 7,205,353)	₽153,352,561	₽85,160,856
Property, plant and equipment	₽56,290,948	₽3,494,839	₽481,797	₽60,267,584
Investment properties	₽–	₽–	₽1,167,873,287	₽1,167,873,287
Depreciation and amortization	₽9,673,955	₽600,611	₽42,571,144	₽52,845,710
Additions to property, plant and equipment and				
investment properties	₽7,615,521	₽ 472,812	₽8,446,858	₽16,535,191
· · · · · · · · · · · · · · · · · · ·				
		2018	3	
			Real Estate	
	Bakery Flour	Mill Feed	and Investment	Consolidated
Revenue				
Sales – related parties	₱654,544,060	₽68,335,655	₽_	₽722,879,715
Rental income	-		120,296,030	120,296,030
Interest income	-		26,340,270	26,340,270
Dividend income	=	=	42,081,311	42,081,311
	654,544,060	68,335,655	188,717,611	911,597,326
Cost of sales/services	572,688,570	59,789,785	40,792,965	673,271,320
Gross profit on sales/income	81,855,490	8,545,870	147,924,646	238,326,006
Selling and administrative expenses	(164,163,211)	(17,138,954)	, , , =	(181,302,165)
Interest expense			(13,465,488)	(13,465,488)
Other charges – net	(2,683,039)	(280,114)	74,399,429	71,436,276
Provision for income tax	(=,,)	(===,===)		(12,978,975)
NY . 1	(20100220	(20.054.400)		(12,7,0,713)

(P84,990,760)

₽58,349,382

₱11,847,319

₽7,873,589

(₱8,873,198)

₽3,622,638

₽735,544

₽488,834

₱208,858,587

₽1,202,125,662

₽15,972,454

₽220,540,140

₽48,195

₽102,015,654

₽62,020,215

₱28,555,317

₽228,902,563

₽1,202,125,662

Investment properties

Property, plant and equipment

Depreciation and amortization

Additions to property, plant and equipment and

Net income



		2017		
-			Real Estate	
	Bakery Flour	Mill Feed	and Investment	Consolidated
Revenue				
Sales – related parties	₽ 671,999,632	₽65,482,721	₽_	₽737,482,353
Rental income	_	-	110,618,692	110,618,692
Interest income	_	-	27,876,976	27,876,976
Dividend income	_	-	36,043,582	36,043,582
	671,999,632	65,482,721	174,539,250	912,021,603
Cost of sales/services	507,867,545	49,488,939	40,445,323	597,801,807
Gross profit on sales/income	164,132,087	15,993,782	134,093,927	314,305,986
Selling and administrative expenses	(156,094,131)	(15,210,527)	_	(171,304,658)
Interest expense			(12,593,839)	(12,593,839)
Other charges - net	(349,981)	(34,104)	(5,899,996)	(6,284,081)
Provision for income tax	=	=	_	(21,349,454)
Net income	₽7,687,975	₽749,151	₽115,600,092	₽102,687,764
Property, plant and equipment	₽62,323,112	₽3,869,348	₽394,215	₽66,586,675
Investment properties	₽–	₽–	₽997,368,535	₽997,368,535
Depreciation and amortization	₽15,386,353	₽491,054	₽14,567,945	₽30,445,352
Additions to property, plant and equipment and	₽3 973 448	₽246 693	₽262 262 085	₽266 482 226





SyCip Gorres Velayo & Co. 6760 Ayala Avenue 1226 Makati City Philippines Tel: (632) 891 0307 Fax: (632) 819 0872 ey.com/ph BOA/PRC Reg. No. 0001, October 4, 2018, valid until August 24, 2021 SEC Accreditation No. 0012-FR-5 (Group A), November 6, 2018, valid until November 5, 2021

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY SCHEDULES

The Stockholders and the Board of Directors Liberty Flour Mills, Inc. 7F Liberty Building 835 A. Arnaiz Avenue Makati City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Liberty Flour Mills, Inc. (the Company), as at December 31, 2019 and 2018 and for each of the three years in the period ended December 31, 2019, included in this Form 17-A, and have issued our report thereon dated June 8, 2020. Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The schedules listed in the Index to the Consolidated Financial Statements and Supplementary Schedules are the responsibility of the Company's management. These schedules are presented for purposes of complying with the Revised Securities Regulation Code Rule 68, and are not part of the basic financial statements. These schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, fairly state, in all material respects, the information required to be set forth therein in relation to the basic financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.

Haile A. Macapinlac
Gaile A. Macapinlac

Partner

CPA Certificate No. 98838

SEC Accreditation No. 1621-AR-1 (Group A),

November 11, 2019, valid until November 10, 2022

Tax Identification No. 205-947-572

BIR Accreditation No. 08-001998-126-2019,

November 27, 2019, valid until November 26, 2022

PTR No. 8125254, January 7, 2020, Makati City

June 8, 2020



LIBERTY FLOUR MILLS, INC. AND SUBSIDIARIES

INDEX TO THE FINANCIAL STATEMENTS AND SUPPLEMENTARY SCHEDULES

In compliance with Revised Securities Regulation Code Rule 68, as Amended (2011), the Company has prepared the following schedules:

- Amounts Receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (Other than Related Parties) (Annex 68-J: Schedule B)
- Amounts Receivable from Related Parties which are eliminated during the consolidation of financial statements (Annex 68-J: Schedule C)
- Capital Stock (Annex 68-J: Schedule G)
- Reconciliation of Retained Earnings Available for Dividend Declaration (Annex 68-D)
- Schedule of financial soundness indicators (Annex 68-E)
- Map of the Relationship of the Companies within the Group

LIBERTY FLOUR MILLS, INC. AND SUBSIDIARIES

RECONCILIATION OF RETAINED EARNINGS AVAILABLE FOR DIVIDEND DECLARATION (Annex 68-D) DECEMBER 31, 2019

Unappropriated retained earnings, beginning	₽1,129,780,758
Adjustments: (see adjustments in previous years' reconciliation)	(17,040,620)
Unappropriated retained earnings, as adjusted to available for dividend distribution,	
beginning	1,112,740,138
Add: Net income actually earned/realized during the year	
Net income closed to retained earnings	44,476,441
Less: Non-actual/unrealized income, net of tax	
Fair value gain on financial assets at FVTPL	(56,041)
Benefit from deferred income tax	(674,567)
Net income actually earned/realized during the year	43,745,833
Less: Cash dividend declaration during the year	(45,000,000)
Total notained comings excilable for dividend declaration, and	D1 111 405 071
Total retained earnings available for dividend declaration, end	₽1,111,485,971



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INDEPENDENT AUDITOR'S REPORT ON COMPONENTS OF FINANCIAL SOUNDNESS INDICATORS

The Stockholders and the Board of Directors Liberty Flour Mills, Inc. 7F Liberty Building 835 A. Arnaiz Avenue Makati City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Liberty Flour Mills, Inc. (the Company) as at December 31, 2019 and 2018 and for each of the three years in the period ended December 31, 2019, and have issued our report thereon dated June 8, 2020. Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The Supplementary Schedule on Financial Soundness Indicators, including their definitions, formulas, calculation, and their appropriateness or usefulness to the intended users, are the responsibility of the Company's management. These financial soundness indicators are not measures of operating performance defined by Philippine Financial Reporting Standards (PFRS) and may not be comparable to similarly titled measures presented by other companies. This schedule is presented for the purpose of complying with the Revised Securities Regulation Code Rule 68 issued by the Securities and Exchange Commission, and is not a required part of the basic financial statements prepared in accordance with PFRS. The components of these financial soundness indicators have been traced to the Company's financial statements as at December 31, 2019 and 2018 and for each of the three years in the period ended December 31, 2019 and no material exceptions were noted.

SYCIP GORRES VELAYO & CO.

Gaile A. Macapinlac

Partner

CPA Certificate No. 98838

SEC Accreditation No. 1621-AR-1 (Group A),

November 11, 2019, valid until November 10, 2022

Tax Identification No. 205-947-572

BIR Accreditation No. 08-001998-126-2019,

November 27, 2019, valid until November 26, 2022

PTR No. 8125254, January 7, 2020, Makati City

June 8, 2020



LIBERTY FLOUR MILLS, INC. AND SUBSIDIARIES

SCHEDULE OF FINANCIAL SOUNDNESS INDICATORS (Annex 68-E) DECEMBER 31, 2019

		Dec	ember 31
	Formula	2019	2018
Current Ratio	Total current assets/Total current liabilities	1.38	1.26
	(Cash and cash equivalents + Receivable) /		
Acid Test Ratio	Total current liabilities	1.24	0.87
	(Net income + Depreciation)/		
Solvency Ratio	Total liabilities	0.14	0.12
Debt-to-Equity Ratio	Total liabilities/Total equity	0.37	0.43
Asset-to-Equity Ratio	Total assets/Total equity	1.37	1.43
	Earnings before interest and tax/Interest	2.86	9.54
Interest Rate Coverage Ratio	expense		
Return on Equity	Net income/Total equity	0.03	0.04
Return on Assets	Net income/Total assets	0.02	0.03
Net Profit Margin	Net income/Revenue	0.09	0.12

LIBERTY FLOUR MILLS, INC. AND SUBSIDIARIES

MAP OF THE RELATIONSHIP OF THE COMPANIES WITHIN THE GROUP DECEMBER 31, 2019

